

# DEFENCE COMPANIES INDEX (DCI) ON ANTI-CORRUPTION AND CORPORATE TRANSPARENCY 2020

## FINAL ASSESSMENT

### ARAB ORGANIZATION FOR INDUSTRIALIZATION

The following pages contain the detailed scoring for this company based on publicly available information.

The table below shows a summary of the company's scores per section:

Section	Number of Questions*	Draft Score Based on Publicly Available Information
1. Leadership and Organisational Culture	4	0/8
2. Internal Controls	6	0/12
3. Support to Employees	7	0/14
4. Conflict of Interest	4	0/8
5. Customer Engagement	7	0/14
6. Supply Chain Management	5	0/10
7. Agents, Intermediaries and Joint Ventures	10	0/20
8. Offsets	4	0/8
9. High Risk Markets	4	1/8
10. State-Owned Enterprises	5	1/10
<b>TOTAL</b>		<b>2/112</b>
<b>BAND</b>		<b>F</b>

\*This column represents the number of questions on which the company was eligible to receive a score; i.e. where the company did not receive a score of N/A.

## 1. Leadership and Organisational Culture

Question
1.1. Does the company have a publicly stated anti-bribery and corruption commitment, which is authorised by its leadership?
Score
0
Comments
There is no evidence that the company publishes a commitment to ethical or anti-bribery and corruption standards that is authorised and endorsed by the senior leadership. The company mentions 'integrity' as one of its core values, but this is insufficient to score '1'.
Evidence
<p><b>[12] Homepage (Webpage)</b>  Accessed 16/03/2020  <a href="https://www.aoi.org.eg/index.php">https://www.aoi.org.eg/index.php</a></p>  <p><b>Translation:</b></p> <p>Values maintained by the Authority</p> <p>Integrity  Responsibility and accountability  Teamwork  Innovation  Performance priority</p>

Question
<b>1.2. Does the company have a comprehensive anti-bribery and corruption policy that explicitly applies to both of the following categories:</b> a) All employees, including staff and leadership of subsidiaries and other controlled entities; b) All board members, including non-executive directors.
Score
0
Comments
There is no evidence that the company publishes an anti-bribery and corruption policy.
Evidence
No evidence found.

Question
1.3. Does the board or a dedicated board committee provide oversight of the company's anti-bribery and corruption programme?
Score
0
Comments
There is no evidence that the company has a designated board committee or individual board member responsible for anti-bribery and corruption.
Evidence
No evidence found.

Question
<b>1.4. Is responsibility for implementing and managing the company's anti-bribery and corruption programme ultimately assigned to a senior executive, and does he or she have a direct reporting line to the board or board committee providing oversight of the company's programme?</b>
Score
<b>0</b>
Comments
There is no evidence that a specific managerial-level employee has ultimate responsibility for implementing and managing an anti-bribery and corruption programme.
Evidence
No evidence found.

## 2. Internal Controls

Question
2.1. Is the design and implementation of the anti-bribery and corruption programme tailored to the company based on an assessment of the corruption and bribery risks it faces?
Score
0
Comments
There is no evidence that the company has a formal risk assessment procedure which is used to inform the company's anti-bribery and corruption programme.
Evidence
No evidence found.

Question
2.2. Is the company's anti-bribery and corruption programme subject to regular internal or external audit, and are policies and procedures updated according to audit recommendations?
Score
0
Comments
There is no evidence that the company's anti-bribery and corruption programme is subject to audit or review.
Evidence
No evidence found.

Question
2.3. Does the company have a system for tracking, investigating and responding to bribery and corruption allegations or incidents, including those reported through whistleblowing channels?
Score
0
Comments
There is no evidence that the company has a publicly stated procedure for dealing with bribery and corruption allegations, incidents or whistleblowing reports.
Evidence
No evidence found.



Question
2.4. Does the company have appropriate arrangements in place to ensure the quality of investigations?
Score
0
Comments
There is no evidence that the company assures itself of the quality of its internal investigations.
Evidence
No evidence found.

Question
<b>2.5. Does the company's investigative procedure include a commitment to report material findings of bribery and corruption to the board and any criminal conduct to the relevant authorities?</b>
Score
<b>0</b>
Comments
There is no evidence that the company has an investigative procedure which includes a commitment to report material findings to the board or relevant authorities.
Evidence
No evidence found.

Question
<b>2.6. Does the company publish high-level results from incident investigations and disciplinary actions against its employees?</b>
Score
<b>0</b>
Comments
The company does not publish any data on ethical or bribery and corruption investigations or disciplinary actions involving its employees.
Evidence
No evidence found.

### 3. Support to Employees

Question
3.1. Does the company provide training on its anti-bribery and corruption programme to all employees across all divisions and geographies, and in all appropriate languages?
Score
0
Comments
There is no evidence that the company provides anti-bribery and corruption training to all employees.
Evidence
No evidence found.

Question
<b>3.2. Does the company provide tailored training on its anti-bribery and corruption programme for at least the following categories of employees:</b> a) Employees in high risk positions, b) Middle management, c) Board members.
Score
0
Comments
There is no evidence that the company provides tailored anti-bribery and corruption training for employees based on an assessment of their role and exposure to corruption risk.
Evidence
No evidence found.

Question
<b>3.3. Does the company measure and review the effectiveness of its anti-bribery and corruption communications and training programme?</b>
Score
<b>0</b>
Comments
There is no evidence that the company measures or reviews the efficacy of an anti-bribery and corruption communications or training programme.
Evidence
No evidence found.

Question
<b>3.4. Does the company ensure that its employee incentive schemes are designed in such a way that they promote ethical behaviour and discourage corrupt practices?</b>
Score
<b>0</b>
Comments
There is no evidence that the company's incentive schemes incorporate ethical or anti-bribery and corruption principles.
Evidence
No evidence found.

Question
<b>3.5. Does the company commit to and assure itself that it will support and protect employees who refuse to act unethically, even when it might result in a loss of business?</b>
Score
<b>0</b>
Comments
There is no evidence that the company commits to support or protect employees who refuse to act unethically.
Evidence
No evidence found.



Question
<b>3.6. Does the company have a clear policy of non-retaliation against whistleblowers and employees who report bribery and corruption incidents?</b>
Score
<b>0</b>
Comments
There is no evidence that the company has a publicly available policy of non-retaliation against whistleblowers or employees who report bribery and corruption incidents.
Evidence
No evidence found.

Question
<b>3.7. Does the company provide multiple whistleblowing and advice channels for use by all (e.g. employees and external parties), and do they allow for confidential and, wherever possible, anonymous reporting?</b>
Score
<b>0</b>
Comments
There is no evidence that the company has either whistleblowing or advice channels.
Evidence
No evidence found.

## 4. Conflict of Interest

Question
4.1. Does the company have a policy defining conflicts of interest – actual, potential and perceived – that applies to all employees and board members?
Score
0
Comments
There is no evidence to suggest that the company has a policy on conflicts of interest.
Evidence
No evidence found.

Question
4.2. Are there procedures in place to identify, declare and manage conflicts of interest, which are overseen by a body or individual ultimately accountable for the appropriate management and handling of conflict of interest cases?
Score
0
Comments
There is no evidence that the company has procedures to manage conflicts of interest.
Evidence
No evidence found.

Question
4.3. Does the company have a policy and procedure regulating the appointment of directors, employees or consultants from the public sector?
Score
0
Comments
There is no evidence that the company has a policy regulating the employment of current or former public officials.
Evidence
No evidence found.

Question
4.4. Does the company report details of the contracted services of serving politicians to the company?
Score
0
Comments
There is no evidence that the company reports details of the contracted services of serving politicians.
Evidence
No evidence found.

## 5. Customer Engagement

### 5.1 Contributions, Donations and Sponsorships

Question
5.1.1. Does the company have a clearly defined policy and/or procedure covering political contributions?
Score
0
Comments
There is no evidence that the company has no policy on corporate political contributions.
Evidence
No evidence found.

Question
5.1.2. Does the company publish details of all political contributions made by the company and its subsidiaries, or a statement that it has made no such contribution?
Score
0
Comments
There is no evidence that the company discloses details of its political contributions.
Evidence
No evidence found.



Question
<b>5.1.3. Does the company have a clearly defined policy and/or procedure covering charitable donations and sponsorships, whether made directly or indirectly, and does it publish details of all such donations made by the company and its subsidiaries?</b>
Score
<b>0</b>
Comments
There is no evidence that the company has a policy and/or procedure covering both charitable donations and sponsorships.
Evidence
No evidence found.

## 5.2 Lobbying

Question
5.2.1 Does the company have a policy and/or procedure covering responsible lobbying?
Score
0
Comments
There is no evidence that the company has a policy or procedure on lobbying.
Evidence
No evidence found.

Question
<b>5.2.2 Does the company publish details of the aims and topics of its public policy development and lobbying activities it carries out?</b>
Score
<b>0</b>
Comments
The company does not publish any information relating to its lobbying aims, topics or activities.
Evidence
No evidence found.

Question
5.2.3 Does the company publish full details of its global lobbying expenditure?
Score
0
Comments
The company does not provide any details about its global lobbying expenditure.
Evidence
No evidence found.

### 5.3 Gifts and Hospitality

Question
5.3.1 Does the company have a policy and/or procedure on gifts and hospitality to ensure they are bona fide to prevent undue influence or other corruption?
Score
0
Comments
There is no evidence that the company has a policy or procedure on gifts or hospitality.
Evidence
No evidence found.

## 6. Supply Chain Management

Question
<b>6.1. Does the company require the involvement of its procurement department in the establishment of new supplier relationships and in the oversight of its supplier base?</b>
Score
<b>0</b>
Comments
There is no evidence that the company requires the involvement of its procurement department in the establishment and/or oversight of its supplier base.
Evidence
No evidence found.

Question
<b>6.2 Does the company conduct risk-based anti-bribery and corruption due diligence when engaging or re-engaging with its suppliers?</b>
Score
<b>0</b>
Comments
There is no evidence that the company conducts due diligence on its supply chain.
Evidence
No evidence found.

Question
<b>6.3 Does the company require all of its suppliers to have adequate standards of anti-bribery and corruption policies and procedures in place?</b>
Score
<b>0</b>
Comments
There is no evidence that the company ensures that its suppliers have anti-bribery and corruption policies in place that meet a high standard.
Evidence
No evidence found.



Question
<b>6.4 Does the company ensure that its suppliers require all their sub-contractors to have anti-corruption programmes in place that at a minimum adhere to the standards established by the main contractor?</b>
Score
<b>0</b>
Comments
There is no evidence that the company takes steps to ensure that the substance of its anti-bribery and corruption programme and standards are required throughout the supply chain.
Evidence
No evidence found.

Question
<b>6.5 Does the company publish high-level results from ethical incident investigations and disciplinary actions against suppliers?</b>
Score
<b>0</b>
Comments
There is no evidence that the company publishes any data on ethical or anti-bribery and corruption investigations relating to its suppliers, or the associated disciplinary actions.
Evidence
No evidence found.

## 7. Agents, Intermediaries and Joint Ventures

### 7.1 Agents and Intermediaries

Question
7.1.1 Does the company have a clear policy on the use of agents?
Score
0
Comments
There is no evidence that the company has a clear policy covering the use of agents.
Evidence
No evidence found.

Question
<b>7.1.2 Does the company conduct risk-based anti-bribery and corruption due diligence when engaging or re-engaging its agents and intermediaries?</b>
Score
<b>0</b>
Comments
There is no evidence that the company conducts anti-bribery and corruption due diligence on its agents or intermediaries.
Evidence
No evidence found.

Question
<b>7.1.3 Does the company aim to establish the ultimate beneficial ownership of its agents and intermediaries?</b>
Score
<b>0</b>
Comments
There is no evidence that the company aims to establish the beneficial ownership of its agents. There is no evidence that the company commits to not engaging or terminate its engagement with agents or intermediaries if beneficial ownership cannot be established.
Evidence
No evidence found.

Question
<b>7.1.4 Does the company's anti-bribery and corruption policy apply to all agents and intermediaries acting for or on behalf of the company, and does it require anti-bribery and corruption clauses in its contracts with these entities?</b>
Score
<b>0</b>
Comments
There is no evidence that the company includes anti-bribery and corruption clauses in its contracts with agents and intermediaries.
Evidence
No evidence found.

Question
<b>7.1.5 Does the company ensure that its incentive schemes for agents are designed in such a way that they promote ethical behaviour and discourage corrupt practices?</b>
Score
<b>0</b>
Comments
There is no evidence that the company considers incentive structures as a risk factor in agent behaviour.
Evidence
No evidence found.

Question
<b>7.1.6 Does the company publish details of all agents currently contracted to act with and on behalf of the company?</b>
Score
<b>0</b>
Comments
There is no evidence that the company publishes any details of the agents currently contracted to act for and/or on behalf of the company.
Evidence
No evidence found.



Question
<b>7.1.7 Does the company publish high-level results from incident investigations and sanctions applied against agents?</b>
Score
<b>0</b>
Comments
There is no evidence that the company publishes any data on ethical or bribery and corruption-related investigations, incidents or the associated disciplinary actions involving agents.
Evidence
No evidence found.

## 7.2 Joint Ventures

Question
7.2.1 Does the company conduct risk-based anti-bribery and corruption due diligence when entering into and operating as part of joint ventures?
Score
0
Comments
There is no evidence that the company conducts anti-bribery and corruption due diligence on its joint ventures.
Evidence
No evidence found.

Question
<b>7.2.2 Does the company commit to incorporating anti-bribery and corruption policies and procedures in all of its joint venture partnerships, and does it require anti-bribery and corruption clauses in its contracts with joint venture partners?</b>
Score
<b>0</b>
Comments
There is no evidence that the company commits to establishing or implementing anti-bribery and corruption policies or procedures in its joint ventures.
Evidence
No evidence found.

Question
<b>7.2.3 Does the company commit to take an active role in preventing bribery and corruption in all of its joint ventures?</b>
Score
<b>0</b>
Comments
There is no evidence that the company commits to take an active role in preventing bribery and corruption in its joint ventures.
Evidence
No evidence found.

## 8. Offsets

Question
<b>8.1 Does the company explicitly address the corruption risks associated with offset contracting, and is a dedicated body, department or team responsible for oversight of the company's offset activities?</b>
Score
<b>0</b>
Comments
There is no evidence that the corruption risks associated with offset contracting are addressed and there is no evidence that a dedicated body is responsible for monitoring the company's offset activities.
Evidence
No evidence found.

Question
<b>8.2 Does the company conduct risk-based anti-bribery and corruption due diligence on all aspects of its offset obligations, which includes an assessment of the legitimate business rationale for the investment?</b>
Score
<b>0</b>
Comments
There is no evidence that the company conducts due diligence on its offset obligations.
Evidence
No evidence found.

Question
<b>8.3 Does the company publish details of all offset agents and brokers currently contracted to act with and/or on behalf of the company?</b>
Score
<b>0</b>
Comments
The company does not publish any details of the offset agents, brokers or consultancy firms currently contracted to act with and on behalf of the company's offset programme.
Evidence
No evidence found.

Question
8.4 Does the company publish details about the beneficiaries of its indirect offset projects?
Score
0
Comments
The company does not publish any details of its offset obligations and/or contracts.
Evidence
No evidence found.



## 9. High Risk Markets

Question
<b>9.1 Does the company have enhanced risk management procedures in place for the supply of goods or services to markets or customers in countries identified as at a high risk of corruption?</b>
Score
<b>0</b>
Comments
There is no evidence that the company acknowledges the corruption risks of operating in different markets, or that risk assessment procedures are used to inform the company's operations in high risk markets.
Evidence
No evidence found.

Question
<b>9.2 Does the company disclose details of all of its fully consolidated subsidiaries and non-fully consolidated holdings (associates, joint ventures and other related entities)?</b>
Score
<b>0</b>
Comments
<p>The company publishes some information about its subsidiaries on its website, through separate pages describing each company's activities. However, the information published is insufficient to score '1' since the company does not publish the percentage ownership, country of incorporation and country of incorporation for each entity. It is also not clear whether the information is current or updated on at least an annual basis.</p>
Evidence
<p><b>[4] (ARECO) المتجددة للطاقة العربية الشركة / Arab Renewable Energy Company (ARECO) (Webpage)</b>  Accessed 16/03/2020  <a href="https://www.aoi.org.eg/index.php/%D8%A7%D9%84%D8%B4%D8%B1%D9%83%D8%A9_%D8%A7%D9%84%D8%B9%D8%B1%D8%A8%D9%8A%D8%A9_%D9%84%D9%84%D8%B7%D8%A7%D9%82%D8%A9_%D8%A7%D9%84%D9%85%D8%AA%D8%AC%D8%AF%D8%AF%D8%A9_areco">https://www.aoi.org.eg/index.php/%D8%A7%D9%84%D8%B4%D8%B1%D9%83%D8%A9_%D8%A7%D9%84%D8%B9%D8%B1%D8%A8%D9%8A%D8%A9_%D9%84%D9%84%D8%B7%D8%A7%D9%82%D8%A9_%D8%A7%D9%84%D9%85%D8%AA%D8%AC%D8%AF%D8%AF%D8%A9_areco</a></p> <p style="text-align: right;"><b>عن الوحدة</b></p> <p>ضعت الهيئة العربية للتصنيع خطة متكاملة لتصميم وتصنيع توربينات الرياح ومعدات الطاقة الشمسية وفي عام 2009 بدأت الهيئة العربية للتصنيع تنفيذ استراتيجية أعمالها التي تركز على توفير سوق لها من خلال إنشاء مصانع للتجميع المحلي لاجزاء محطات الطاقة الشمسية وتوربينات الرياح جنبا إلى جنب مع تقديم خدماتها الفنية.</p> <p>. وفي يوليو 2013 قامت الهيئة العربية للتصنيع بتأسيس "الشركة العربية للطاقة المتجددة" لدعم وزيادة نشاطها في هذا المجال</p> <p><b>Translation:</b></p> <p>About Unit</p> <p>The Arab Organization for Industrialization developed an integrated plan for the design and manufacture of wind turbines and solar energy equipment. In 2009, the Arab Organization for Industrialization began implementing its business strategy that focuses on providing a market for it by setting up factories for the local assembly of parts for solar power stations and wind turbines along with providing its technical services.</p> <p>In July 2013, the Arab Organization for Industrialization established the "Arab Renewable Energy Company" to support and increase its activity in this field.</p> <p><b>[5] (ATICO) الاخشاب لصناعة العربية الشركة / Arab Wood Industry Company (ATICO) (Webpage)</b>  Accessed 16/03/2020  <a href="https://www.aoi.org.eg/index.php/%D9%85%D8%B5%D9%86%D8%B9_%D8%A7%D8%AA%D9%8A%D9%83%D9%88">https://www.aoi.org.eg/index.php/%D9%85%D8%B5%D9%86%D8%B9_%D8%A7%D8%AA%D9%8A%D9%83%D9%88</a></p> <p style="text-align: right;"><b>الوحدة عن</b></p> <p>- تم شراء الشركة العربية للاخشاب عام 1998  - " تم انضمام المصنع للهيئة العربية للتصنيع عام 1999 تحت مسمى مصنع اخشاب ابو زعل " اتيكو  - أهم الأنشطة للمصنع إنتاج الأثاثات الخشبية لكافة الأغراض وإنتاج أخشاب الشيب بورد والباركيه والفابريك جلاس</p> <p><b>Translation:</b></p> <p>About unit</p> <ul style="list-style-type: none"> <li>- The Arab Timber Company was purchased in 1998.</li> <li>- The factory joined the Arab Organization for Industrialization in 1999 under the name of Zbu Zaabal Wood Factory "Atico".</li> </ul>

- The most important activities of the factory: Producing all-purpose wood furniture and producing grayboard, parquet and fiberglass.

#### [7] المتطورة للصناعات قادر مصنع / Qadir Factory for Advanced Industries (Webpage)

Accessed 09/09/2019

[https://www.aoi.org.eg/index.php/%D9%85%D8%B5%D9%86%D8%B9\\_%D9%82%D8%A7%D8%AF%D8%B1\\_%D9%84%D9%84%D8%B5%D9%86%D8%A7%D8%B9%D8%A7%D8%AA\\_%D8%A7%D9%84%D9%85%D8%AA%D8%B7%D9%88%D8%B1%D8%A9](https://www.aoi.org.eg/index.php/%D9%85%D8%B5%D9%86%D8%B9_%D9%82%D8%A7%D8%AF%D8%B1_%D9%84%D9%84%D8%B5%D9%86%D8%A7%D8%B9%D8%A7%D8%AA_%D8%A7%D9%84%D9%85%D8%AA%D8%B7%D9%88%D8%B1%D8%A9)

عن الوحدة

"تم إنشاء مصنع قادر للصناعات المتطورة عام 1949 ، تحت إسم "مصنع هليوبوليس للطائرات بغرض تصميم وتصنيع أول طائرة تدريب من طراز جمهورية وعند إنشاء الهيئة العربية للتصنيع عام 1975 إنضم لها المصنع تحت إسم مصنع قادر للصناعات المتطورة ومن أهم أنشطة المصنع العربات "فهد" المدرعة كما يقوم المصنع بتصنيع التدريعات اللازمة للعديد من العربات ذات الأغراض المتعددة هذا بالإضافة إلى سيارات الإطفاء بجميع طرازاتها وأنواعها

#### Translation:

About unit

Qadir Factory for Advanced Industries was established in 1949, under the name "Heliopolis Aircraft Factory" for the purpose of designing and manufacturing the first Republican training plane.

Upon the establishment of the Arab Organization for Industrialization in 1975, the factory joined it under the name of Qadir Factory for Advanced Industries.

Among the most important activities of the factory are armored "Fahd" vehicles as the factory manufactures armor for many multi-purpose vehicles. This is in addition to fire trucks of all makes and models.

#### [8] المتطورة للصناعات حلوان مصنع / Helwan Factory for Advanced Industries (Webpage)

Accessed 16/03/2020

[https://www.aoi.org.eg/index.php/%D9%85%D8%B5%D9%86%D8%B9\\_%D8%AD%D9%84%D9%88%D8%A7%D9%86\\_%D9%84%D9%84%D8%B5%D9%86%D8%A7%D8%B9%D8%A7%D8%AA\\_%D8%A7%D9%84%D9%85%D8%AA%D8%B7%D9%88%D8%B1%D8%A9](https://www.aoi.org.eg/index.php/%D9%85%D8%B5%D9%86%D8%B9_%D8%AD%D9%84%D9%88%D8%A7%D9%86_%D9%84%D9%84%D8%B5%D9%86%D8%A7%D8%B9%D8%A7%D8%AA_%D8%A7%D9%84%D9%85%D8%AA%D8%B7%D9%88%D8%B1%D8%A9)

عن الوحدة

إنشاء مصنع حلوان للصناعات المتطورة كأحد وحدات الهيئة العربية للتصنيع للعمل في مجال إنتاج وصيانة الهليكوبتر كما يهدف إلى بناء قاعدة صناعية متطورة في مجال المواد المركبة والبلاستيكية ومن أجل تنفيذ مشروعات الدولة العملاقة في مجال البنية الأساسية والتعمير قام المصنع بإنتاج مواسير البولي إيثيلين عالي ومتوسط الكثافة ووصلاتها يتنوع إنتاج المصنع ليشمل العديد من المجالات المدنية والعسكرية ، كما تعتبر ورش المصنع من أحدث الورش المزودة بأنظمة التكيف المركزي والوقاية من الحريق والأبواب المزودة لمنع دخول الأتربة تعد العمالة المتوفرة بالمصنع من أفضل الخبرات المتخصصة في صناعات الطائرات وإجراء العمرات والإصلاح للطائرات الهليكوبتر

#### Translation:

About unit

The establishment of Helwan Factory for Advanced Industries as one of the units of the Arab Organization for Industrialization to work in the field of production and maintenance of the helicopter. It also aims to build an advanced industrial base in the field of complex and plastic materials. In order to implement giant state projects in the field of infrastructure and construction, the factory produced high and medium density polyethylene pipes and their connections.

The production of the factory varies to include many civil and military fields, and the factory workshops are considered to be the latest workshops equipped with central air-conditioning systems, fire protection and double doors to prevent entry into the dust.

**[9] الحديدية السكك مهمات مصنع (سيماف) / Railway Mission Factory (SEMAF) (webpage)**

Accessed 16/03/2020

[https://www.aoi.org.eg/index.php/%D9%85%D8%B5%D9%86%D8%B9\\_%D8%B3%D9%8A%D9%85%D8%A7%D9%81](https://www.aoi.org.eg/index.php/%D9%85%D8%B5%D9%86%D8%B9_%D8%B3%D9%8A%D9%85%D8%A7%D9%81)

عن الوحدة

تم البدء فى إنشاء مصنع مهمات السكك الحديدية (سيماف) عام 1955  
 تم الافتتاح الفعلى والعمل به اعتباراً من العام 1958  
 تبلغ مساحة المصنع نحو (150,000) متر مربع ، فضلاً عن توافر أرض فضاء بمساحة (100,000) متر مربع مخصصة للمشروعات المستقبلية للمصنع  
 تم إنشاء مصنع سيماف بغرض تغطية إحتياجات مصر والعالم العربى والأفريقى فى مجال صناعة عربات السكك الحديدية بأنواعها (الركاب - توليد القوى - البضاعة) فضلاً عن عربات المترو والترام  
 انضم مصنع سيماف إلى مجموعة مصانع وشركات الهيئة العربية للتصنيع عام 2004 ليتكامل مع باقى المصانع والشركات فى مجال صناعة السكك الحديدية  
 يبلغ عدد العاملين بالمصنع (1200) عامل ، بالإضافة إلى (6000) عامل بمصانع الهيئة الأخرى المشاركة فى نفس النشاط

**Translation:**

About unit

The construction of the Simav railway mission plant began in 1955

The physical opening and operation was in force since 1958

The factory area is about (150,000) square meters, in addition to the availability of a vacant land area of (100,000) square meters for future projects of the factory.

Semaf factory was established to cover the needs of Egypt and the Arab and African world in the field of manufacturing railroad cars of all kinds (passengers - power generation - goods) as well as metro and tram cars  
 SEMAF joined the group of factories and companies of the Arab Organization for Industrialization in 2004 to integrate with the rest of the factories and companies in the field of railway industry

The number of workers in the factory reaches (1200) workers, in addition to (6000) workers in the factories of the other body participating in the same activity

**[10] الديناميكية للصناعات البريطانية العربية الشركة (ABD) / Arab British Dynamic Industries Company (ABD) (Webpage)**

Accessed 16/03/2020

[https://www.aoi.org.eg/index.php/%D8%A7%D9%84%D8%B4%D8%B1%D9%83%D8%A9\\_%D8%A7%D9%84%D8%B9%D8%B1%D8%A8%D9%8A%D8%A9\\_%D8%A7%D9%84%D8%A8%D8%B1%D9%8A%D8%B7%D8%A7%D9%86%D9%8A%D8%A9\\_%D9%84%D9%84%D8%B5%D9%86%D8%A7%D8%B9%D8%A7%D8%AA\\_%D8%A7%D9%84%D8%AF%D9%8A%D9%86%D8%A7%D9%85%D9%8A%D9%83%D9%8A%D8%A9\\_abd](https://www.aoi.org.eg/index.php/%D8%A7%D9%84%D8%B4%D8%B1%D9%83%D8%A9_%D8%A7%D9%84%D8%B9%D8%B1%D8%A8%D9%8A%D8%A9_%D8%A7%D9%84%D8%A8%D8%B1%D9%8A%D8%B7%D8%A7%D9%86%D9%8A%D8%A9_%D9%84%D9%84%D8%B5%D9%86%D8%A7%D8%B9%D8%A7%D8%AA_%D8%A7%D9%84%D8%AF%D9%8A%D9%86%D8%A7%D9%85%D9%8A%D9%83%D9%8A%D8%A9_abd)

عن الوحدة

تأسست الشركة العربية البريطانية للصناعات الديناميكية عام 1978 كمشروع مشترك  
 بين الهيئة العربية للتصنيع وهيئة الطيران والفضاء الإنجليزية  
 إلى أن أصبحت مملوكة بالكامل للهيئة العربية للتصنيع عام 1998

**Translation:**

About unit

The Arab British Dynamic Industries Company was established in 1978 as a joint venture

Between the Arab Organization for Industrialization and the English Aviation and Space Authority

Until it became wholly owned by the Arab Organization for Industrialization in 1998.

Question
<b>9.3 Does the company disclose its beneficial ownership and control structure?</b>
Score
<b>1</b>
Comments
<p>There is some evidence that the company is owned by the state of Egypt. The company receives a score of '1' because it does not provide further information on its ownership and this information is not disclosed in open data format. Furthermore, there is evidence to indicate that the Kingdom of Saudi Arabia, the United Arab Emirates and the State of Qatar are involved in the company's governance, but it is not clear whether these governments are involved through a degree of ownership or whether this is current.</p>
Evidence
<p><b>[2] الهيئة عن / About the Commission (webpage)</b>  Accessed 16/03/2020  <a href="https://www.aoi.org.eg/index.php/about">https://www.aoi.org.eg/index.php/about</a></p> <p style="text-align: right;">الهيئة عن</p> <p style="text-align: right;">إنشاء الهيئة</p> <p>أنشئت الهيئة العربية للتصنيع عام 1975 برأس مال يفوق المليار دولار ، إثر إتفاق دولي عربي لتأسيس قاعدة صناعية متطورة ضم الإتفاق جمهورية مصر العربية ، المملكة العربية السعودية ، الإمارات العربية المتحدة ، دولة قطر أصبحت الهيئة مملوكة بالكامل لجمهورية مصر العربية منذ العام 1993</p> <p><b>Translation:</b></p> <p>About the Commission</p> <p>Establishment of the Body</p> <p>The Arab Organization for Industrialization was established in 1975 with a capital exceeding one billion dollars, following an Arab international agreement to establish a developed industrial base.</p> <p>The agreement included the Arab Republic of Egypt, the Kingdom of Saudi Arabia, the United Arab Emirates, and the State of Qatar.</p> <p>The authority has been wholly owned by the Arab Republic of Egypt since 1993.</p> <p><b>[1] الادارة مستويات / Management Levels (webpage)</b>  Accessed 16/03/2020  <a href="https://www.aoi.org.eg/index.php/about/levels">https://www.aoi.org.eg/index.php/about/levels</a></p> <p style="text-align: right;">تشكل الهيئة العربية للتصنيع من عدة مستويات للإدارة وهي :</p> <p style="text-align: right;">اللجنة العليا لرئاسة الهيئة العربية للتصنيع ، يرأسها السيد/ رئيس الجمهورية ، بهدف وضع السياسات الإستراتيجية للهيئة</p> <p style="text-align: right;">مجلس إدارة الهيئة العربية للتصنيع برئاسة السيد/ رئيس مجلس إدارة الهيئة ويختص المجلس بوضع السياسات التنفيذية للهيئة ومتابعة تنفيذها</p> <p style="text-align: right;">اللجنة العليا</p> <p style="text-align: right;">السيد/ رئيس جمهورية مصر العربية</p> <p style="text-align: right;">السيد/ رئيس الوزراء</p> <p style="text-align: right;">السيد/ وزير الدفاع والإنتاج الحربى</p> <p style="text-align: right;">السيد/ وزير المالية</p> <p style="text-align: right;">السيد/ وزير الدولة للإنتاج الحربى</p> <p style="text-align: right;">السيد/ وزير الدولة للتعاون الدولى</p> <p style="text-align: right;">السيد/ وزير الصناعة والتجارة</p> <p style="text-align: right;">السيد/ وزير الخارجية</p> <p style="text-align: right;">السيد/ رئيس أركان حرب القوات المسلحة</p> <p><b>Translation:</b></p> <p>The Arab Organization for Industrialization consists of several levels of administration, namely:</p>

The Higher Committee for the Presidency of the Arab Organization for Industrialization, chaired by Mr. President of the Republic, with the aim of setting the strategic policies of the organization

The Board of Directors of the Arab Organization for Industrialization headed by Mr. / Chairman of the Board of Directors of the Authority. The council is responsible for setting the executive policies of the organization and monitoring its implementation.

The Higher Committee


Mr. President of the Arab Republic of Egypt  
Mr. Prime Minister  
Mr. Minister of Defense and Military Production  
Mr. Minister of Finance  
Mr. Minister of State for Military Production  
Mr. Minister of State for International Cooperation  
Mr. Minister of Industry and Trade  
Mr. Minister of Foreign Affairs  
Mr. Chief of Staff of the Armed Forces

Question																								
9.4 Does the company publish a percentage breakdown of its defence sales by customer?																								
Score																								
0																								
Comments																								
The company publishes some information on the companies with which it operates overseas, however it does not publish any details about its main defence customers or sales.																								
Evidence																								
<p><b>[2] About the Commission (webpage)</b> Accessed 16/03/2020 <a href="https://www.aoi.org.eg/index.php/about">https://www.aoi.org.eg/index.php/about</a></p> <p>العلاقات الدولية مع الهيئة تتمتع الهيئة العربية للتصنيع بالعديد من العلاقات الدولية القوية مع عدد من الشركات العالمية منها :</p> <table><tr><td>إمبراير :</td><td>البرازيل</td></tr><tr><td>دي هافيلانج , برات أند ويتني :</td><td>كندا</td></tr><tr><td>كاتيك , نورينكو , زي تي إي :</td><td>الصين</td></tr><tr><td>كروجر , كامبريا :</td><td>الدنمارك</td></tr><tr><td>جانز :</td><td>المجر</td></tr><tr><td>ميتسوبيشي , أن إي سي , كينكي :</td><td>اليابان</td></tr><tr><td>رومارم , إيروستار :</td><td>رومانيا</td></tr><tr><td>تيمونسا , كول واي :</td><td>أسبانيا</td></tr><tr><td>داسو , سنكما , إيروسبيشال , ثاليس , ماترا , سات , ألتستوم :</td><td>فرنسا</td></tr><tr><td>كنور , تايسن , ميرسيدس , فينسييس , جيريش :</td><td>ألمانيا</td></tr><tr><td>بريتش إيروسبايس , رولزرويس :</td><td>المملكة المتحدة</td></tr><tr><td>جنرال إلكتريك , لوكهيد مارتن , كرايسلر :</td><td>الولايات المتحدة الأمريكية</td></tr></table>	إمبراير :	البرازيل	دي هافيلانج , برات أند ويتني :	كندا	كاتيك , نورينكو , زي تي إي :	الصين	كروجر , كامبريا :	الدنمارك	جانز :	المجر	ميتسوبيشي , أن إي سي , كينكي :	اليابان	رومارم , إيروستار :	رومانيا	تيمونسا , كول واي :	أسبانيا	داسو , سنكما , إيروسبيشال , ثاليس , ماترا , سات , ألتستوم :	فرنسا	كنور , تايسن , ميرسيدس , فينسييس , جيريش :	ألمانيا	بريتش إيروسبايس , رولزرويس :	المملكة المتحدة	جنرال إلكتريك , لوكهيد مارتن , كرايسلر :	الولايات المتحدة الأمريكية
إمبراير :	البرازيل																							
دي هافيلانج , برات أند ويتني :	كندا																							
كاتيك , نورينكو , زي تي إي :	الصين																							
كروجر , كامبريا :	الدنمارك																							
جانز :	المجر																							
ميتسوبيشي , أن إي سي , كينكي :	اليابان																							
رومارم , إيروستار :	رومانيا																							
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كنور , تايسن , ميرسيدس , فينسييس , جيريش :	ألمانيا																							
بريتش إيروسبايس , رولزرويس :	المملكة المتحدة																							
جنرال إلكتريك , لوكهيد مارتن , كرايسلر :	الولايات المتحدة الأمريكية																							
<p><b>Translation:</b></p> <p>International relations with the authority The Arab Organization for Industrialization has many strong international relations with a number of international companies, including:</p> <table><tr><td>Embraer :</td><td>Brazil</td></tr><tr><td>De Havelange, Pratt &amp; Whitney :</td><td>Canada</td></tr><tr><td>Catech, Norinco, ZTE :</td><td>China</td></tr><tr><td>Kruger, Cambria :</td><td>Denmark</td></tr><tr><td>Gunz :</td><td>Hungary</td></tr><tr><td>Mitsubishi, NEC, Kinki :</td><td>Japan</td></tr><tr><td>Romarm, Eurostar :</td><td>Romania</td></tr><tr><td>Timonza, Cole Way :</td><td>Spain</td></tr><tr><td>Dassault, Sinkma, Aerospatial, Thales, Matra, Sat, Alstom :</td><td>France</td></tr><tr><td>Knorr, Thyssen, Mercedes, Vince, Girish :</td><td>Germany</td></tr><tr><td>British Aerospace, Rolls-Royce :</td><td>United Kingdom</td></tr><tr><td>General Electric, Lockheed Martin, Chrysler :</td><td>United States of America</td></tr></table>	Embraer :	Brazil	De Havelange, Pratt & Whitney :	Canada	Catech, Norinco, ZTE :	China	Kruger, Cambria :	Denmark	Gunz :	Hungary	Mitsubishi, NEC, Kinki :	Japan	Romarm, Eurostar :	Romania	Timonza, Cole Way :	Spain	Dassault, Sinkma, Aerospatial, Thales, Matra, Sat, Alstom :	France	Knorr, Thyssen, Mercedes, Vince, Girish :	Germany	British Aerospace, Rolls-Royce :	United Kingdom	General Electric, Lockheed Martin, Chrysler :	United States of America
Embraer :	Brazil																							
De Havelange, Pratt & Whitney :	Canada																							
Catech, Norinco, ZTE :	China																							
Kruger, Cambria :	Denmark																							
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Knorr, Thyssen, Mercedes, Vince, Girish :	Germany																							
British Aerospace, Rolls-Royce :	United Kingdom																							
General Electric, Lockheed Martin, Chrysler :	United States of America																							

## 10. State-Owned Enterprises (SOEs)

Question
10.1 Does the SOE publish a breakdown of its shareholder voting rights?
Score
0
Comments
There is no evidence that the company publishes details of its shareholder voting rights.
Evidence
No evidence found.



Question
<b>10.2 Are the SOE's commercial and public policy objectives publicly available?</b>
Score
<b>1</b>
Comments
<p>The company provides some information about its commercial and public policy objectives, stating that its main purpose is to support the development of a domestic industrial base. However, these objectives are unclear and there is no evidence that they are updated on an annual basis, so the company receives a score of '1'.</p>
Evidence
<p><b>[2] الهيئة / About the Commission (webpage)</b>  Accessed 16/03/2020  <a href="https://www.aoi.org.eg/index.php/about">https://www.aoi.org.eg/index.php/about</a></p> <p style="text-align: right;"><b>مجالات عمل الهيئة العربية للتصنيع</b></p> <p>تقوم الهيئة العربية للتصنيع بالعديد من المشروعات العملاقة في المجال المدني ، وخاصة مشروعات البنية التحتية وخدمة المجتمع فتقوم الهيئة بإنتاج محطات تحلية مياه البحر و تنقية مياه الشرب ومعالجة مياه الآبار والصرف الصحي والصرف الصناعي ، كذلك ، تصنيع معدات توليد الكهرباء باستخدام الطاقة المتجددة (الطاقة الشمسية / طاقة الرياح) ، والمعدات والأجهزة الإلكترونية كشاشات و أجهزة التابلت ، فضلاً عن قيام الهيئة بتجهيز LED (SMART / 3D) العرض العملاقة بالطرق السريعة والإستادات و شاشات عربات الخدمة الشاقة وخدمة المجتمع ، كسيارات كنس الشوارع و كبس القمامة ، وسيارات الإطفاء وسلام الإنقاذ ، وسيارات الإسعاف والعيادات المتنقلة ، كل هذا يضع الهيئة العربية للتصنيع في المرتبة الأولى كصرح صناعي عملاق</p> <p><b>Translation:</b></p> <p>Fields of work of the Arab Organization for Industrialization</p> <p>The Arab Organization for Industrialization undertakes many giant projects in the civil field, especially infrastructure and community service projects. The organization produces seawater desalination plants, drinking water purification, well water treatment, sanitation and industrial wastewater, as well as manufacturing electricity generation equipment using renewable energy (solar energy / Wind power), electronic equipment and devices such as giant highway displays, stadiums, SMART / 3D (LED) screens and tablets, as well as preparing heavy duty and community service vehicles, such as street sweepers and garbage compactors, and cars Firefighting and rescue ladders, ambulances and mobile clinics, all this puts the Arab Organization for Industrialization as the first industrial giant.</p> <p><b>[12] Homepage (Webpage)</b>  Accessed 16/03/2020  <a href="https://www.aoi.org.eg/index.php">https://www.aoi.org.eg/index.php</a></p> <div style="text-align: right;">  <h2>هدف الهيئة</h2> <p>التنمية المستمرة للقاعدة الصناعية والمتوفرة حالياً للحفاظ على مكانتها وثقة عملائها والمتعاملين معها ، وذلك بتوفير القواعد الفنية والتكنولوجية الحديثة والمزودة بالمنظومات المناسبة في مختلف عناصر ومراحل العملية الصناعية ، والإعتماد على كوادر بشرية عالية الكفاءة والتدريب في مجال البحوث والتطوير، ووفقاً لأسس إقتصادية وعلمية سليمة لإستعداد الدائم للمساهمة الفعالة في مجال الخدمة المجتمعية من خلال تنفيذ أنشطة صناعية وبحثية في إطار خطط التنمية للدولة ، وأنشطة تعليمية لإعداد جيل من النشئ له دور فعال في زيادة الناتج القومي</p> </div> <p><b>Translation:</b></p>

Goal of the body

To continuously develop the industrial base that is currently available to maintain its position and the trust of its clients and customers with it, by providing modern technical and technological rules and equipped with appropriate systems in various elements and stages of the industrial process, and relying on highly qualified human cadres and training in research and development, and according to sound economic and scientific foundations.

Permanent preparation for effective contribution in the field of community service through the implementation of industrial and research activities within the framework of the country's development plans, and educational activities to prepare a generation of young people who have an effective role in increasing the national product

Question
<b>10.3 Is the SOE open and transparent about the composition of its board and its nomination and appointment process?</b>
Score
<b>0</b>
Comments
<p>The company provides some information about the composition of its board of directors, by stating the public positions and responsibilities of each individual. Their titles indicate that they are all state representatives, however this evidence is indirect and unclear. The information published is insufficient to receive a score of '1' because the company does not provide the names of each member, nor does it provide any further information on the nomination and appointment process.</p>
Evidence
<p><b>[1] الادارة مستويات / Management Levels (Webpage)</b>  Accessed 16/03/2020  <a href="https://www.aoi.org.eg/index.php/about/levels">https://www.aoi.org.eg/index.php/about/levels</a></p> <p>تشكل الهيئة العربية للتصنيع من عدة مستويات للإدارة وهي :</p> <p>اللجنة العليا لرئاسة الهيئة العربية للتصنيع ، يرأسها السيد/ رئيس الجمهورية ، بهدف وضع السياسات الإستراتيجية للهيئة</p> <p>مجلس إدارة الهيئة العربية للتصنيع برئاسة السيد/ رئيس مجلس إدارة الهيئة ويختص المجلس بوضع السياسات التنفيذية للهيئة ومتابعة تنفيذها</p> <p>اللجنة العليا</p> <p>السيد/ رئيس جمهورية مصر العربية  السيد/ رئيس الوزراء  السيد/ وزير الدفاع والإنتاج الحربى  السيد/ وزير المالية  السيد/ وزير الدولة للإنتاج الحربى  السيد/ وزير الدولة للتعاون الدولى  السيد/ وزير الصناعة والتجارة  السيد/ وزير الخارجية  السيد/ رئيس أركان حرب القوات المسلحة</p> <p>مجلس إدارة الهيئة العربية للتصنيع</p> <p>السيد/ رئيس مجلس إدارة الهيئة العربية للتصنيع  السيد/ محافظ البنك المركزى  السيد/ رئيس هيئة عمليات القوات المسلحة  السيد/ رئيس هيئة تسليح القوات المسلحة  السيد/ رئيس شعبة مهندسى الطيران  السيد/ رئيس الشركة القابضة لمصر للطيران  السيد/ رئيس مجلس إدارة الهيئة العامة للتنمية الصناعية  السيد/ مستشار وزير المالية لتكنولوجيا المعلومات  السيد/ وزير الصناعة الأسبق</p>
<p><b>Translation:</b></p> <p>The Arab Organization for Industrialization consists of several levels of administration, namely:</p> <p>The Higher Committee for the Presidency of the Arab Organization for Industrialization, chaired by Mr. President of the Republic, with the aim of setting the strategic policies of the organization</p> <p>The Board of Directors of the Arab Organization for Industrialization headed by Mr. / Chairman of the Board of Directors of the Authority. The council is responsible for setting the executive policies of the organization and monitoring its implementation.</p> <p>The Higher Committee</p> <p>Mr. President of the Arab Republic of Egypt  Mr. Prime Minister  Mr. Minister of Defense and Military Production</p>

Mr. Minister of Finance  
Mr. Minister of State for Military Production  
Mr. Minister of State for International Cooperation  
Mr. Minister of Industry and Trade  
Mr. Minister of Foreign Affairs  
Mr. Chief of Staff of the Armed Forces

Board of Directors of the Arab Organization for Industrialization

Mr. Chairman of the Board of Directors of the Arab Organization for Industrialization  
Mr. / Governor of the Central Bank  
Mr. Chairman of the Armed Forces Operations Authority  
Mr. Chairman of the Armed Forces Armament Authority  
Mr. Head of Aviation Engineers Division  
Mr. Chairman of the Holding Company for Egypt Air  
Mr. Chairman of the Board of the Industrial Development Authority  
Mr. / Advisor to the Minister of Finance for Information Technology  
Mr. / former Minister of Industry

Question
<b>10.4 Is the SOE's audit committee composed of a majority of independent directors?</b>
Score
<b>0</b>
Comments
There is no evidence that the SOE has an audit committee.
Evidence
No evidence found.

Question
<b>10.5 Does the SOE have a system in place to assure itself that asset transactions follow a transparent process to ensure they accord to market value?</b>
Score
<b>0</b>
Comments
The SOE does not publish any details about its management of asset transactions.
Evidence
No evidence found.

## List of Evidence &amp; Sources

N o.	Type (Webpage or Document)	Name	Download Date	Link
01	Webpage	الاداره مستويات / Management Levels	16/03/20	<a href="https://www.aoi.org.eg/index.php/about/levels">https://www.aoi.org.eg/index.php/about/levels</a>
02	Webpage	الهيئة عن / About the Commission	16/03/20	<a href="https://www.aoi.org.eg/index.php/about">https://www.aoi.org.eg/index.php/about</a>
03	Webpage	Organisation	09/09/19	[Link expired] <a href="https://aoi.org.eg/index.php?option=com_content&amp;view=article&amp;id=4&amp;Itemid=109&amp;language=en">https://aoi.org.eg/index.php?option=com_content&amp;view=article&amp;id=4&amp;Itemid=109&amp;language=en</a>
04	Webpage	المتجددة للطاقة العربية الشركة (ARECO) / Arab Renewable Energy Company (ARECO)	16/03/20	Full link available <a href="#">here</a> .
05	Webpage	الاخشاب لصناعة العربية الشركة ( اتيكو ) / Arab Wood Industry Company (ATICO)	16/03/20	<a href="https://www.aoi.org.eg/index.php/%D9%85%D8%B5%D9%86%D8%B9_%D8%A7%D8%AA%D9%8A%D9%83%D9%88">https://www.aoi.org.eg/index.php/%D9%85%D8%B5%D9%86%D8%B9_%D8%A7%D8%AA%D9%8A%D9%83%D9%88</a>
06	Webpage	Sakr Factory	09/09/2019	[Link expired] <a href="https://aoi.org.eg/index.php?option=com_content&amp;view=article&amp;id=15&amp;Itemid=124&amp;language=en">https://aoi.org.eg/index.php?option=com_content&amp;view=article&amp;id=15&amp;Itemid=124&amp;language=en</a>
07	Webpage	Kader	09/09/2019	[Link expired] <a href="https://aoi.org.eg/index.php?option=com_content&amp;view=article&amp;id=16&amp;Itemid=125&amp;language=en">https://aoi.org.eg/index.php?option=com_content&amp;view=article&amp;id=16&amp;Itemid=125&amp;language=en</a>
08	Webpage	المتطورة للصناعات حلوان مصنع / Helwan Factory for Advanced Industries	16/03/20	Full link available <a href="#">here</a> .
09	Webpage	الحديدية السكك مهمات مصنع ( سيماف ) / Railway Mission Factory (SEMAF)	16/03/20	<a href="https://www.aoi.org.eg/index.php/%D9%85%D8%B5%D9%86%D8%B9_%D8%B3%D9%8A%D9%85%D8%A7%D9%81">https://www.aoi.org.eg/index.php/%D9%85%D8%B5%D9%86%D8%B9_%D8%B3%D9%8A%D9%85%D8%A7%D9%81</a>
10	Webpage	الديناميكية للصناعات البريطانية العربية الشركة (ABD) / Arab British Dynamic Industries Company (ABD)	16/03/20	Full link available <a href="#">here</a> .
11	Webpage	Products	09/09/2019	[Link expired] <a href="https://aoi.org.eg/index.php?option=com_content&amp;view=article&amp;id=3&amp;Itemid=108&amp;language=en">https://aoi.org.eg/index.php?option=com_content&amp;view=article&amp;id=3&amp;Itemid=108&amp;language=en</a>
12	Webpage	Homepage	16/03/20	<a href="https://www.aoi.org.eg/index.php">https://www.aoi.org.eg/index.php</a>