

COUNTRY PROFILE:



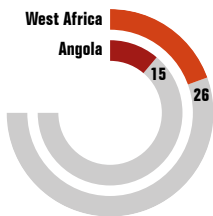
ANGOLA



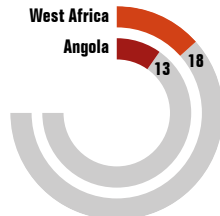
Angola faces considerable corruption risk across its defence institutions, with little to no access to information or scrutiny of the defence sector across most areas of risk. However, it does score well on sanctions for corrupt behaviour, as well as compliance standards for supplier firms, and it is improving on budget transparency.



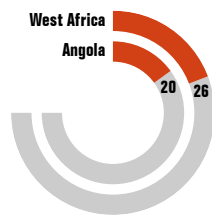
Political Risk



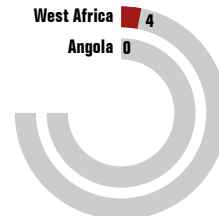
Financial Risk



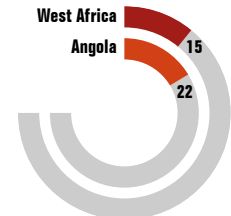
Personnel Risk



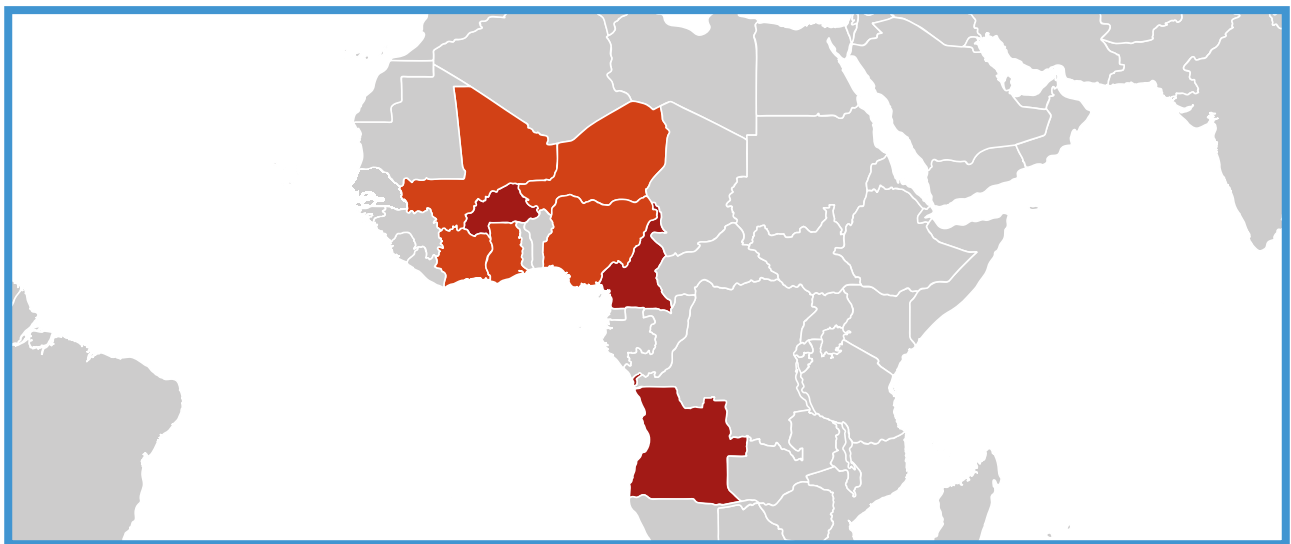
Operational Risk



Procurement Risk



West Africa: Angola's position within the region



In West Africa, in recent years, state corruption and weak governance have fuelled popular grievances and diminished the effectiveness and legitimacy of national institutions. In the region, a variety of threats are looming on the security horizon. Governments are struggling to respond to spikes in Islamic terrorism and intercommunal violence. There are also enduring issues with corruption and drug trafficking that pose severe threats to national stability as they continue unchecked; weak accountability mechanisms and opacity in defence sectors across the region contribute to these problems. Lack of transparency translates into governments releasing incomplete information on budgets, personnel management systems, policy planning, and acquisitions of military assets. This, often coupled with lack of expertise and resources, undermines civilian oversight. The sector often is characterised by a status of exceptionalism which excludes it from regulations such as procurement or freedom of information legislation. However, most states in the region signed and/or ratified the UNCAC, showing some commitment towards the reduction of corruption risk within their borders.

COUNTRY SCORECARD: ANGOLA

Overall Country Score

F

14

Critical Risk

Political Risk		F	15
Q12	Budget Transparency & Detail	C	50
Q5	International Instruments	C	50
Q19	Organised Crime Links	D	38
Q23	Export Controls	D	38
Q14	Budget Availability	D	33
Q20	Organised Crime Policing	D	33
Q1	Legislative Scrutiny	E	25
Q4	CSO Engagement	E	17
Q18	Natural Resources	F	15
Q13	Budget Scrutiny	F	13
Q2	Defence Committee	F	13
Q6	Public Debate	F	13
Q11	Acquisition Planning	F	8
Q3	Defence Policy Debate	F	8
Q10	Risk Assessments	F	0
Q15	Defence Income	F	0
Q16	Internal Audit	F	0
Q17	External Audit	F	0
Q21	Intelligence Services Oversight	F	0
Q22	Intelligence Services Recruitment	F	0
Q7	Anticorruption Policy	F	0
Q76	Lobbying	F	0
Q8	Anticorruption Institutions	F	0
Q9	Public Trust in Institutions	NS	

Financial Risk		F	13
Q30	Access to Information	E	25
Q32	Military-Owned Business Scrutiny	E	25
Q33	Unauthorised Private Enterprise	E	25
Q77	Defence Spending	E	25
Q31	Beneficial Ownership	F	13
Q24	Asset Disposal Controls	F	8
Q29	Off-budget Spending	F	8
Q25	Asset Disposal Scrutiny	F	0
Q26	Secret Spending	F	0
Q28	Secret Program Auditing	F	0
Q27	Legislative Access to Information	NEI	

Personnel Risk		E	20
Q35	Disciplinary Measures for Personnel	A	88
Q44	Bribery for Preferred Postings	B	67
Q39	Pay Rates and Allowances	D	38
Q50	Facilitation Payments	D	33
Q40	Payment System	E	25
Q43	Bribery to Avoid Conscription	E	25
Q49	Corruption Prosecutions	E	17
Q42	Objective Promotions	F	13
Q47	Civilian Code of Conduct	F	13
Q34	Public Commitment to Integrity	F	8
Q41	Objective Appointments	F	8
Q48	Anticorruption Training	F	8
Q36	Whistleblowing	F	0
Q37	High-risk Positions	F	0

Q38	Numbers of Personnel	F	0
Q45	Chains of Command and Payment	F	0
Q46	Military Code of Conduct	F	0

Operational Risk		F	0
Q51	Military Doctrine	F	0
Q52	Operational Training	F	0
Q53	Forward Planning	F	0
Q54	Corruption Monitoring in Operations	F	0
Q55	Controls in Contracting	F	0
Q56	Private Military Contractors	NS	

Procurement Risk		E	22
Q68	Complaint Mechanisms	C	50
Q69	Supplier Sanctions	C	50
Q58	Procurement Cycle	D	38
Q59	Procurement Oversight Mechanisms	D	33
Q57	Procurement Legislation	E	25
Q60	Potential Purchases Disclosed	E	25
Q63	Procurement Requirements	E	25
Q70	Offset Contracts	E	25
Q71	Offset Contract Monitoring	E	25
Q73	Agents and Intermediaries	E	25
Q67	Contract Award / Delivery	E	19
Q61	Actual Purchases Disclosed	F	13
Q64	Open Competition v. Single Sourcing	F	13
Q65	Tender Board Controls	F	13
Q62	Business Compliance Standards	F	0
Q66	Anti-Collusion Controls	F	0
Q74	Financing Packages	F	0
Q75	Political Pressure in Acquisitions	NS	
Q72	Offset Competition	NEI	

Legend	Range of Scores	Corruption Risk
A	83 - 100	Very Low
B	67 - 82	Low
C	50 - 66	Moderate
D	33 - 49	High
E	17 - 32	Very High
F	0 - 16	Critical

Key

NEI - Not enough information to score indicator.

NS - Indicator is not scored for any country

NA - Not applicable



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