

# QATAR 2020 GDI Scorecard

		Grade	Score
<b>Political Risk</b>		<b>F</b>	<b>11</b>
Q1	Legislative Scrutiny	F	0
Q2	Defence Committee	F	0
Q3	Defence Policy Debate	F	0
Q4	CSO Engagement	F	0
Q5	Conventions: UNCAC / OECD	C	50
Q6	Public Debate	E	25
Q7	Anticorruption Policy	F	0
Q8	Compliance and Ethics Units	F	0
Q9	Public Trust in Institutions	NS	
Q10	Risk Assessments	F	0
Q11	Acquisition Planning	F	0
Q12	Budget Transparency & Detail	F	13
Q13	Budget Scrutiny	F	0
Q14	Budget Availability	F	0
Q15	Defence Income	F	0
Q16	Internal Audit	F	8
Q17	External Audit	F	0
Q18	Natural Resources	D	35
Q19	Organised Crime Links	A	100
Q20	Organised Crime Policing	E	17
Q21	Intelligence Services Oversight	F	0
Q22	Intelligence Services Recruitment	F	0
Q23	Export Controls (ATT)	F	0
Q76	Lobbying	F	0

		Grade	Score
<b>Financial Risk</b>		<b>F</b>	<b>6</b>
Q24	Asset Disposal Controls	F	0
Q25	Asset Disposal Scrutiny	F	0
Q26	Secret Spending	F	0
Q27	Legislative Access to Information	F	0
Q28	Secret Program Auditing	F	0
Q29	Off-budget Spending	F	8
Q30	Access to Information	F	0
Q31	Beneficial Ownership	F	13
Q32	Military-Owned Business Scrutiny	F	0
Q33	Unauthorised Private Enterprise	C	50
Q77	Defence Spending	F	0

		Grade	Score
<b>Personnel Risk</b>		<b>E</b>	<b>29</b>
Q34	Public Commitment to Integrity	F	0
Q35	Disciplinary Measures for Personnel	E	25
Q36	Whistleblowing	F	0
Q37	High-risk Positions	F	0
Q38	Numbers of Personnel	D	33
Q39	Pay Rates and Allowances	C	50
Q40	Payment System	B	67
Q41	Objective Appointments	F	0
Q42	Objective Promotions	F	8
Q43	Bribery to Avoid Conscription	C	50
Q44	Bribery for Preferred Postings	B	75
Q45	Chains of Command and Payment	C	50
Q46	Military Code of Conduct	E	25

## OVERALL COUNTRY SCORE

**CRITICAL RISK**



### RISK GRADE

- A > 83-100 **VERY LOW**
- B > 67-82 **LOW**
- C > 50-66 **MODERATE**
- D > 33-49 **HIGH**
- E > 17-32 **VERY HIGH**
- F > 0-16 **CRITICAL**



		Grade	Score
<b>Personnel Risk</b>		<b>E</b>	<b>29</b>
Q47	Civilian Code of Conduct	E	31
Q48	Anticorruption Training	F	8
Q49	Corruption Prosecutions	F	8
Q50	Facilitation Payments	C	58

		Grade	Score
<b>Operational Risk</b>		<b>F</b>	<b>5</b>
Q51	Military Doctrine	F	0
Q52	Operational Training	E	25
Q53	Forward Planning	F	0
Q54	Corruption Monitoring in Operations	F	0
Q55	Controls in Contracting	F	0
Q56	Private Military Contractors	NS	

		Grade	Score
<b>Procurement Risk</b>		<b>F</b>	<b>9</b>
Q57	Procurement Legislation	F	0
Q58	Procurement Cycle	E	17
Q59	Procurement Oversight Mechanisms	F	0
Q60	Potential Purchases Disclosed	F	13
Q61	Actual Purchases Disclosed	F	0
Q62	Business Compliance Standards	F	0
Q63	Procurement Requirements	F	0
Q64	Competition in Procurement	F	0
Q65	Tender Board Controls	F	6
Q66	Anti-Collusion Controls	F	0
Q67	Contract Award / Delivery	E	19
Q68	Complaint Mechanisms	D	33
Q69	Supplier Sanctions	F	0
Q70	Offset Contracts	F	0
Q71	Offset Contract Monitoring	F	0
Q72	Offset Competition	F	0
Q73	Agents and Intermediaries	B	75
Q74	Financing Packages	F	0
Q75	Political Pressure in Acquisitions	NS	

KEY	NEI	NS	NA
	Not enough information to score indicator	Indicator is not scored for any country	Not applicable