

# ESTONIA 2020 GDI Scorecard

		Grade	Score
<b>Political Risk</b>		<b>C</b>	<b>66</b>
Q1	Legislative Scrutiny	B	67
Q2	Defence Committee	A	96
Q3	Defence Policy Debate	C	50
Q4	CSO Engagement	C	58
Q5	Conventions: UNCAC / OECD	A	100
Q6	Public Debate	C	50
Q7	Anticorruption Policy	B	75
Q8	Compliance and Ethics Units	C	58
Q9	Public Trust in Institutions	NS	
Q10	Risk Assessments	E	25
Q11	Acquisition Planning	B	75
Q12	Budget Transparency & Detail	B	75
Q13	Budget Scrutiny	A	100
Q14	Budget Availability	B	67
Q15	Defence Income	C	58
Q16	Internal Audit	C	50
Q17	External Audit	C	63
Q18	Natural Resources	B	67
Q19	Organised Crime Links	A	88
Q20	Organised Crime Policing	A	100
Q21	Intelligence Services Oversight	A	88
Q22	Intelligence Services Recruitment	C	50
Q23	Export Controls (ATT)	B	67
Q76	Lobbying	F	0

		Grade	Score
<b>Financial Risk</b>		<b>B</b>	<b>69</b>
Q24	Asset Disposal Controls	A	92
Q25	Asset Disposal Scrutiny	A	92
Q26	Secret Spending	E	25
Q27	Legislative Access to Information	B	75
Q28	Secret Program Auditing	A	100
Q29	Off-budget Spending	D	42
Q30	Access to Information	C	63
Q31	Beneficial Ownership	A	100
Q32	Military-Owned Business Scrutiny	B	75
Q33	Unauthorised Private Enterprise	D	38
Q77	Defence Spending	C	63

		Grade	Score
<b>Personnel Risk</b>		<b>B</b>	<b>69</b>
Q34	Public Commitment to Integrity	C	50
Q35	Disciplinary Measures for Personnel	A	100
Q36	Whistleblowing	D	42
Q37	High-risk Positions	D	33
Q38	Numbers of Personnel	B	67
Q39	Pay Rates and Allowances	C	63
Q40	Payment System	A	100
Q41	Objective Appointments	C	50
Q42	Objective Promotions	D	44
Q43	Bribery to Avoid Conscription	A	83
Q44	Bribery for Preferred Postings	A	100
Q45	Chains of Command and Payment	C	50
Q46	Military Code of Conduct	A	88

## OVERALL COUNTRY SCORE



### RISK GRADE

- A > 83-100 **VERY LOW**
- B > 67-82 **LOW**
- C > 50-66 **MODERATE**
- D > 33-49 **HIGH**
- E > 17-32 **VERY HIGH**
- F > 0-16 **CRITICAL**



		Grade	Score
<b>Personnel Risk</b>		<b>B</b>	<b>69</b>
Q47	Civilian Code of Conduct	C	58
Q48	Anticorruption Training	D	42
Q49	Corruption Prosecutions	A	100
Q50	Facilitation Payments	A	100

		Grade	Score
<b>Operational Risk</b>		<b>E</b>	<b>25</b>
Q51	Military Doctrine	C	63
Q52	Operational Training	E	25
Q53	Forward Planning	F	0
Q54	Corruption Monitoring in Operations	F	0
Q55	Controls in Contracting	D	38
Q56	Private Military Contractors	NS	

		Grade	Score
<b>Procurement Risk</b>		<b>C</b>	<b>62</b>
Q57	Procurement Legislation	C	50
Q58	Procurement Cycle	A	100
Q59	Procurement Oversight Mechanisms	A	83
Q60	Potential Purchases Disclosed	B	75
Q61	Actual Purchases Disclosed	A	88
Q62	Business Compliance Standards	D	38
Q63	Procurement Requirements	A	92
Q64	Competition in Procurement	C	63
Q65	Tender Board Controls	E	19
Q66	Anti-Collusion Controls	C	56
Q67	Contract Award / Delivery	D	44
Q68	Complaint Mechanisms	A	92
Q69	Supplier Sanctions	A	100
Q70	Offset Contracts	NEI	
Q71	Offset Contract Monitoring	NEI	
Q72	Offset Competition	NEI	
Q73	Agents and Intermediaries	E	25
Q74	Financing Packages	F	0
Q75	Political Pressure in Acquisitions	NS	

### KEY

- NEI Not enough information to score indicator
- NS Indicator is not scored for any country
- NA Not applicable