

## MONTENEGRO 2020 GDI Scorecard



		Grade	Score
	Political Risk	D	50
Q1	Legislative Scrutiny	C	50
Q2	Defence Committee	D	33
Q3	Defence Policy Debate	E	25
Q4	CSO Engagement	C	58
Q5	Conventions: UNCAC / OECD	C	63
Q6	Public Debate	D	38
Q7	Anticorruption Policy	C	63
Q8	Compliance and Ethics Units	D	42
Q9	Public Trust in Institutions		NS
Q10	Risk Assessments	В	67
Q11	Acquisition Planning	D	42
Q12	Budget Transparency & Detail	C	50
Q13	Budget Scrutiny	C	63
Q14	Budget Availability	C	50
Q15	Defence Income	D	33
Q16	Internal Audit	E	25
Q17	External Audit	C	56
Q18	Natural Resources	В	67
Q19	Organised Crime Links	E	25
Q20	Organised Grime Policing	В	67
Q21	Intelligence Services Oversight	C	63
Q22	Intelligence Services Recruitment	C	58
Q23	Export Controls (ATT)	U	NEI
Q76	Lobbying	С	63
<u>Q70</u>	Lobbying	U	00
	Financial Risk	E	31
Q24	Financial Risk Asset Disposal Controls	E C	31 50
Q24 Q25			
	Asset Disposal Controls	С	50
Q25	Asset Disposal Controls Asset Disposal Scrutiny	C C	50 50
Q25 Q26	Asset Disposal Controls Asset Disposal Scrutiny Secret Spending	C C F	50 50 0
Q25 Q26 Q27	Asset Disposal Controls Asset Disposal Scrutiny Secret Spending Legislative Access to Information Secret Program Auditing	C C F	50 50 0
Q25 Q26 Q27 Q28	Asset Disposal Controls Asset Disposal Scrutiny Secret Spending Legislative Access to Information	C C F F	50 50 0 0 25
Q25 Q26 Q27 Q28 Q29	Asset Disposal Controls Asset Disposal Scrutiny Secret Spending Legislative Access to Information Secret Program Auditing Off-budget Spending	C C F E C	50 50 0 0 25 50
Q25 Q26 Q27 Q28 Q29 Q30	Asset Disposal Controls Asset Disposal Scrutiny Secret Spending Legislative Access to Information Secret Program Auditing Off-budget Spending Access to Information	C C F F C D	50 50 0 0 25 50 38
Q25 Q26 Q27 Q28 Q29 Q30 Q31	Asset Disposal Controls Asset Disposal Scrutiny Secret Spending Legislative Access to Information Secret Program Auditing Off-budget Spending Access to Information Beneficial Ownership	C C F F C C C	50 50 0 0 25 50 38 50
Q25 Q26 Q27 Q28 Q29 Q30 Q31 Q32	Asset Disposal Controls Asset Disposal Scrutiny Secret Spending Legislative Access to Information Secret Program Auditing Off-budget Spending Access to Information Beneficial Ownership Military-Owned Business Scrutiny	C C F F C C C C F F F F F F F F F F F F	50 50 0 0 25 50 38 50
Q25 Q26 Q27 Q28 Q29 Q30 Q31 Q32 Q33	Asset Disposal Controls  Asset Disposal Scrutiny  Secret Spending  Legislative Access to Information  Secret Program Auditing  Off-budget Spending  Access to Information  Beneficial Ownership  Military-Owned Business Scrutiny  Unauthorised Private Enterprise	C C F F C C C C F B	50 50 0 0 25 50 38 50 0
Q25 Q26 Q27 Q28 Q29 Q30 Q31 Q32 Q33	Asset Disposal Controls  Asset Disposal Scrutiny  Secret Spending  Legislative Access to Information  Secret Program Auditing  Off-budget Spending  Access to Information  Beneficial Ownership  Military-Owned Business Scrutiny  Unauthorised Private Enterprise	C C F F C C C C F B	50 50 0 0 25 50 38 50 0
Q25 Q26 Q27 Q28 Q29 Q30 Q31 Q32 Q33	Asset Disposal Controls Asset Disposal Scrutiny Secret Spending Legislative Access to Information Secret Program Auditing Off-budget Spending Access to Information Beneficial Ownership Military-Owned Business Scrutiny Unauthorised Private Enterprise Defence Spending	C C F F C C D C F	50 50 0 0 25 50 38 50 0 75
Q25 Q26 Q27 Q28 Q29 Q30 Q31 Q32 Q33 Q77	Asset Disposal Controls Asset Disposal Scrutiny Secret Spending Legislative Access to Information Secret Program Auditing Off-budget Spending Access to Information Beneficial Ownership Military-Owned Business Scrutiny Unauthorised Private Enterprise Defence Spending  Personnel Risk	C C F F E C D C F B F	50 50 0 0 25 50 38 50 0 75 0
Q25 Q26 Q27 Q28 Q29 Q30 Q31 Q32 Q33 Q77	Asset Disposal Controls Asset Disposal Scrutiny Secret Spending Legislative Access to Information Secret Program Auditing Off-budget Spending Access to Information Beneficial Ownership Military-Owned Business Scrutiny Unauthorised Private Enterprise Defence Spending  Personnel Risk Public Commitment to Integrity	C C F F E C D C F B F B F	50 50 0 0 25 50 38 50 0 75 0
Q25 Q26 Q27 Q28 Q29 Q30 Q31 Q32 Q33 Q77	Asset Disposal Controls Asset Disposal Scrutiny Secret Spending Legislative Access to Information Secret Program Auditing Off-budget Spending Access to Information Beneficial Ownership Military-Owned Business Scrutiny Unauthorised Private Enterprise Defence Spending  Personnel Risk Public Commitment to Integrity Disciplinary Measures for Personnel	C C F F E C D C F B B F	50 50 0 0 25 50 38 50 0 75 0 44 17 63
Q25 Q26 Q27 Q28 Q29 Q30 Q31 Q32 Q33 Q77	Asset Disposal Controls Asset Disposal Scrutiny Secret Spending Legislative Access to Information Secret Program Auditing Off-budget Spending Access to Information Beneficial Ownership Military-Owned Business Scrutiny Unauthorised Private Enterprise Defence Spending  Personnel Risk Public Commitment to Integrity Disciplinary Measures for Personnel Whistleblowing	C C F F E C D C F B F C D C C F D C C D C C D C D C D C D C	50 50 0 0 25 50 38 50 0 75 0 44 17 63 33
Q25 Q26 Q27 Q28 Q29 Q30 Q31 Q32 Q33 Q77	Asset Disposal Controls Asset Disposal Scrutiny Secret Spending Legislative Access to Information Secret Program Auditing Off-budget Spending Access to Information Beneficial Ownership Military-Owned Business Scrutiny Unauthorised Private Enterprise Defence Spending  Personnel Risk Public Commitment to Integrity Disciplinary Measures for Personnel Whistleblowing High-risk Positions	C C F F E C C D E C C D E E C C D E E	50 50 0 0 25 50 38 50 0 75 0 44 17 63 33 25
Q25 Q26 Q27 Q28 Q29 Q30 Q31 Q32 Q33 Q77	Asset Disposal Controls  Asset Disposal Scrutiny  Secret Spending  Legislative Access to Information  Secret Program Auditing  Off-budget Spending  Access to Information  Beneficial Ownership  Military-Owned Business Scrutiny  Unauthorised Private Enterprise  Defence Spending  Personnel Risk  Public Commitment to Integrity  Disciplinary Measures for Personnel  Whistleblowing  High-risk Positions  Numbers of Personnel	C C F F E C D C F B F D E C D E B B	50 50 0 0 25 50 38 50 0 75 0 44 17 63 33 25 67
Q25 Q26 Q27 Q28 Q29 Q30 Q31 Q32 Q33 Q77 Q34 Q35 Q36 Q37 Q38	Asset Disposal Controls Asset Disposal Scrutiny Secret Spending Legislative Access to Information Secret Program Auditing Off-budget Spending Access to Information Beneficial Ownership Military-Owned Business Scrutiny Unauthorised Private Enterprise Defence Spending  Personnel Risk Public Commitment to Integrity Disciplinary Measures for Personnel Whistleblowing High-risk Positions Numbers of Personnel Pay Rates and Allowances	C C C F F E C C D C C F B B F C C D E E B B E E	50 50 0 0 25 50 38 50 0 75 0 44 17 63 33 25 67 25
Q25 Q26 Q27 Q28 Q29 Q30 Q31 Q32 Q33 Q77 Q35 Q36 Q37 Q38 Q39 Q40	Asset Disposal Controls Asset Disposal Scrutiny Secret Spending Legislative Access to Information Secret Program Auditing Off-budget Spending Access to Information Beneficial Ownership Military-Owned Business Scrutiny Unauthorised Private Enterprise Defence Spending  Personnel Risk Public Commitment to Integrity Disciplinary Measures for Personnel Whistleblowing High-risk Positions Numbers of Personnel Pay Rates and Allowances Payment System	C C C F F E C C D C C F B B F C C D E E B E C C	50 50 0 0 25 50 38 50 0 75 0 44 17 63 33 25 67 25 58
Q25 Q26 Q27 Q28 Q29 Q30 Q31 Q32 Q33 Q77 Q34 Q35 Q36 Q37 Q38 Q39 Q40 Q41 Q42	Asset Disposal Controls Asset Disposal Scrutiny Secret Spending Legislative Access to Information Secret Program Auditing Off-budget Spending Access to Information Beneficial Ownership Military-Owned Business Scrutiny Unauthorised Private Enterprise Defence Spending  Personnel Risk Public Commitment to Integrity Disciplinary Measures for Personnel Whistleblowing High-risk Positions Numbers of Personnel Pay Rates and Allowances Payment System Objective Appointments Objective Promotions	C C F F E C C D E E B E C C D D	50 50 0 0 25 50 38 50 0 75 0 44 17 63 33 25 67 25 58 42
Q25 Q26 Q27 Q28 Q29 Q30 Q31 Q32 Q33 Q77 Q34 Q35 Q36 Q37 Q38 Q39 Q40 Q41	Asset Disposal Controls Asset Disposal Scrutiny Secret Spending Legislative Access to Information Secret Program Auditing Off-budget Spending Access to Information Beneficial Ownership Military-Owned Business Scrutiny Unauthorised Private Enterprise Defence Spending  Personnel Risk Public Commitment to Integrity Disciplinary Measures for Personnel Whistleblowing High-risk Positions Numbers of Personnel Pay Rates and Allowances Payment System Objective Appointments	C C F F E C C D E E B E C C D D	50 50 0 0 25 50 38 50 0 75 0 44 17 63 33 25 67 25 58 42 25
Q25 Q26 Q27 Q28 Q29 Q30 Q31 Q32 Q33 Q77 Q34 Q35 Q36 Q37 Q38 Q39 Q40 Q41 Q42 Q43	Asset Disposal Controls Asset Disposal Scrutiny Secret Spending Legislative Access to Information Secret Program Auditing Off-budget Spending Access to Information Beneficial Ownership Military-Owned Business Scrutiny Unauthorised Private Enterprise Defence Spending  Personnel Risk Public Commitment to Integrity Disciplinary Measures for Personnel Whistleblowing High-risk Positions Numbers of Personnel Pay Rates and Allowances Payment System Objective Appointments Objective Promotions Bribery to Avoid Conscription Bribery for Preferred Postings	C C C F F E C C D C E B E C C D E E E C C D E E E C C D E E E C C D E E E C C D E E E C C D E E E E	50 50 0 0 25 50 38 50 0 75 0 44 17 63 33 25 67 25 58 42 25 NA
Q25 Q26 Q27 Q28 Q29 Q30 Q31 Q32 Q33 Q77 Q34 Q35 Q36 Q37 Q38 Q39 Q40 Q41 Q42 Q43 Q44	Asset Disposal Controls Asset Disposal Scrutiny Secret Spending Legislative Access to Information Secret Program Auditing Off-budget Spending Access to Information Beneficial Ownership Military-Owned Business Scrutiny Unauthorised Private Enterprise Defence Spending  Personnel Risk Public Commitment to Integrity Disciplinary Measures for Personnel Whistleblowing High-risk Positions Numbers of Personnel Pay Rates and Allowances Payment System Objective Appointments Objective Promotions Bribery to Avoid Conscription	C C C F F E C D C F B F D E C D E B B E C D E B B E C D E	50 50 0 0 25 50 38 50 0 75 0 44 17 63 33 25 67 25 58 42 25 NA 75

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	Personnel Ris			Score 44
Q47	Civilian Code of Conduct			NEI
Q48	Anticorruption Training	C	:	50
Q49	Corruption Prosecutions	E		25
Q50	Facilitation Payments	F	:	0
	Operational Ris	sk F		10
Q51	Military Doctrine	F		0
Q52	Operational Training	E	:	25
Q53	Forward Planning	F		0
Q54	Corruption Monitoring in Operations	F	:	0
Q55	Controls in Contracting	E		25
Q56	Private Military Contractors			NS
	Procurement Ris	sk E		27
Q57	Procurement Legislation	C	:	50
Q58	Procurement Cycle	F		8
Q59	Procurement Oversight Mechanisms	C	;	50
Q60	Potential Purchases Disclosed	C		63
Q61	Actual Purchases Disclosed	D	)	38
Q62	Business Compliance Standards	E		25
Q63	Procurement Requirements	D		33
Q64	Competition in Procurement	E		25
Q65	Tender Board Controls	C	;	50
Q66	Anti-Collusion Controls	F		13
Q67	Contract Award / Delivery	Е		25
Q68	Complaint Mechanisms	C		58
Q69	Supplier Sanctions Officet Contracts	E	_	25
Q70 071	Offset Contract Monitoring	F		0
Q71 Q72	Offset Contract Monitoring Offset Competition	F		0
Q73	Agents and Intermediaries	·		0
Q74	Financing Packages	Ė		25
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Political Pressure in Acquisitions

Q75

NEI	Not enough information to score indicator
NS	Indicator is not scored for any country
NA	Not applicable

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