



# NORTH MACEDONIA

## 2020 GDI Scorecard

		Grade	Score
<b>Political Risk</b>		<b>C</b>	<b>66</b>
Q1	Legislative Scrutiny	A	83
Q2	Defence Committee	C	58
Q3	Defence Policy Debate	B	69
Q4	CSO Engagement	B	67
Q5	Conventions: UNCAC / OECD	B	75
Q6	Public Debate	B	75
Q7	Anticorruption Policy	B	75
Q8	Compliance and Ethics Units	B	75
Q9	Public Trust in Institutions	NS	
Q10	Risk Assessments	B	75
Q11	Acquisition Planning	B	67
Q12	Budget Transparency & Detail	C	63
Q13	Budget Scrutiny	C	50
Q14	Budget Availability	A	92
Q15	Defence Income	C	50
Q16	Internal Audit	C	63
Q17	External Audit	C	63
Q18	Natural Resources	NEI	
Q19	Organised Crime Links	C	63
Q20	Organised Crime Policing	A	88
Q21	Intelligence Services Oversight	C	50
Q22	Intelligence Services Recruitment	D	38
Q23	Export Controls (ATT)	B	67
Q76	Lobbying	D	44
<b>Financial Risk</b>		<b>C</b>	<b>59</b>
Q24	Asset Disposal Controls	B	67
Q25	Asset Disposal Scrutiny	F	0
Q26	Secret Spending	E	25
Q27	Legislative Access to Information	B	75
Q28	Secret Program Auditing	F	0
Q29	Off-budget Spending	A	100
Q30	Access to Information	A	88
Q31	Beneficial Ownership	A	100
Q32	Military-Owned Business Scrutiny	C	50
Q33	Unauthorised Private Enterprise	A	100
Q77	Defence Spending	C	50
<b>Personnel Risk</b>		<b>B</b>	<b>79</b>
Q34	Public Commitment to Integrity	C	58
Q35	Disciplinary Measures for Personnel	A	88
Q36	Whistleblowing	C	50
Q37	High-risk Positions	C	58
Q38	Numbers of Personnel	B	75
Q39	Pay Rates and Allowances	A	100
Q40	Payment System	A	100
Q41	Objective Appointments	C	58
Q42	Objective Promotions	B	81
Q43	Bribery to Avoid Conscription	NA	
Q44	Bribery for Preferred Postings	A	88
Q45	Chains of Command and Payment	A	100
Q46	Military Code of Conduct	B	75

### OVERALL COUNTRY SCORE



#### RISK GRADE

- A > 83-100 **VERY LOW**
- B > 67-82 **LOW**
- C > 50-66 **MODERATE**
- D > 33-49 **HIGH**
- E > 17-32 **VERY HIGH**
- F > 0-16 **CRITICAL**



		Grade	Score
<b>Personnel Risk</b>		<b>B</b>	<b>79</b>
Q47	Civilian Code of Conduct	B	75
Q48	Anticorruption Training	B	75
Q49	Corruption Prosecutions	B	75
Q50	Facilitation Payments	A	100
<b>Operational Risk</b>		<b>D</b>	<b>38</b>
Q51	Military Doctrine	E	25
Q52	Operational Training	E	25
Q53	Forward Planning	A	88
Q54	Corruption Monitoring in Operations	F	13
Q55	Controls in Contracting	D	38
Q56	Private Military Contractors	NS	
<b>Procurement Risk</b>		<b>B</b>	<b>68</b>
Q57	Procurement Legislation	C	63
Q58	Procurement Cycle	B	75
Q59	Procurement Oversight Mechanisms	A	92
Q60	Potential Purchases Disclosed	A	100
Q61	Actual Purchases Disclosed	A	88
Q62	Business Compliance Standards	B	75
Q63	Procurement Requirements	B	67
Q64	Competition in Procurement	A	88
Q65	Tender Board Controls	D	42
Q66	Anti-Collusion Controls	C	63
Q67	Contract Award / Delivery	A	88
Q68	Complaint Mechanisms	A	100
Q69	Supplier Sanctions	B	75
Q70	Offset Contracts	NEI	
Q71	Offset Contract Monitoring	F	0
Q72	Offset Competition	NEI	
Q73	Agents and Intermediaries	C	50
Q74	Financing Packages	E	25
Q75	Political Pressure in Acquisitions	NS	

**KEY**

- NEI Not enough information to score indicator
- NS Indicator is not scored for any country
- NA Not applicable