



2020 Country Brief: BAHRAIN



The kingdom of Bahrain's key location in the Persian Gulf with its deep-water port and airfield access, has made it a critical political and security partner for major powers such as the United States.¹ The kingdom's small size, population and limited access to natural resources make it highly dependent on maintaining good relations with neighbouring Saudi Arabia and on foreign support more generally.² Such dependence is particularly acute in relation to defence and security issues, which contribute to state fragility. The Sunni Al Khalifa family has ruled Shia-majority Bahrain since its creation, leading to a deeply antagonistic relationship between the two sides that has erupted into periodic conflict and demonstrations.³

| Member of Open Government Partnership | No                |
|---------------------------------------|-------------------|
| UN Convention Against Corruption      | Ratified in 2010. |
| Arms Trade Treaty                     | Has not ratified. |

Large-scale protests in 2011 triggered the deployment of Saudi and Emirati military and police units to quell the unrest,4 although sporadic protests have continued ever since and bomb attacks have targeted vital infrastructure.<sup>5</sup> Promised political reforms have not been fully implemented and evidence points to the political system becoming more oppressive, <sup>6</sup> fuelling discontent in Shia majority areas. 7 External security challenges are presented mainly by Iran, which Bahrain considers to be a potentially existential threat, suspected of arming and funding violent underground opposition groups.8 This fragility has fuelled high levels of defence and security spending, driven largely by a high volume of arms sales from partners such as the United Kingdom and United States.9 However, such spending is occurring within an institutional framework characterised by a total absence of oversight, transparency and accountability that greatly increases the risk of corruption. External oversight of defence, be it by parliament, audit bodies or civil society, is non-existent, while procurement and budgeting processes are highly confidential and opaque. Access to defence information is virtually impossible and defence and security force impunity highlights significant issues with personnel integrity and ethics frameworks.

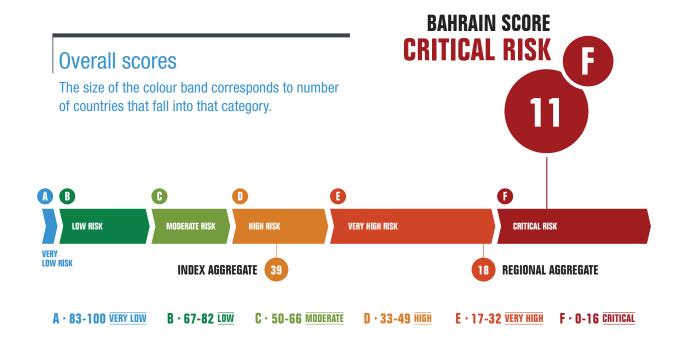
#### Middle East & North Africa Defence sectors across the Middle East & North Africa (MENA) region continue to face a high risk of corruption. At the same time, protracted armed conflicts in Syria, Libya, and Yemen persist, while public protests against corruption and authoritarianism continue in a number of countries - reflecting an overall context of insecurity and fragility. Although some governments have publically committed to stepping up anti-corruption efforts, there remains a gap between existing legislation and implementation in practice. Military institutions in the region are characterised by a high degree of defence exceptionalism, resulting in a lack of transparency that precludes oversight actors from effectively scrutinising defence budgets and policies at a time when defence spending and arms imports continue to surge. These concerns are further compounded by authoritarian governance systems seen in many MENA countries. Resurgent protests and uprisings in the region after the 2011 Arab Spring demonstrate that corruption is a central and persistent public grievance.

- 1 Richard McDaniel, 'No 'Plan B:' US Strategic Access in the Middle East and the Question of Bahrain,' Brookings Institution, June 2013, pp. 1–2.
- Bertelsmann Stiftung, *Bahrain*, p. 4.
- 4 Kori Schake, 'The GCC Shores up Bahrain', Foreign Policy, 15 March 2011.
- <sup>5</sup> Ahmad Majidyar, 'Bahrain Says Arrested 116 Members of IRGC-established "Terror Cell", *Middle East Institute*, 5 March 2018.
- Kenneth Katzman, 'Bahrain: Unrest, Security and US Policy', Congressional Research Service, April 2021, p. 5.

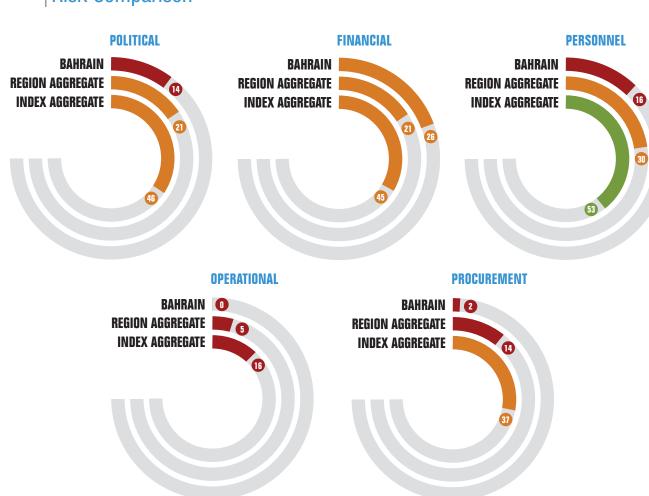
Bertelsmann Stiftung, BTI Country Report 2020 - Bahrain, Gutersloh, Bertelsmann Stiftung, p. 4.

- <sup>7</sup> Bertelsmann Stiftung, *Bahrain*, p. 5.
- 8 Katzman, 'Bahrain', p. 7.
- 9 Jodi Vittori, 'Bahrain's Fragility and Security Sector Procurement', Carnegie Endowment for International Peace, 26 February 2019.





### **Risk Comparison**





#### Parliamentary Oversight

| Legislative oversight of budget (Open Budget<br>Survey, 2019)      | Not ranked.                      |
|--|----------------------------------|
| Military expenditure as share of government spending (SIPRI, 2020) | 12.5%                            |
| Committee members with defence expertise (%)                       | Data is not publicly available.  |
| # of meetings/year   | Data is not publicly available.* |
| Last review of defence policy/strategy                             | No such strategy exists.         |

<sup>\*</sup> Last available data is from 2012, showing 18 meetings. 10

After the adoption of the National Action Charter in 2002, Bahrain reintroduced a formally semi-democratic system, holding parliamentary elections for the elected upper house of parliament, the Council of Representatives. 11 However, excessive gerrymandering has restricted the ability of Shi'ite candidates to win parliamentary seats, and the dissolution of opposition movements seriously undermines the validity of election results.  $^{12}$  Moreover, the lower house, the Shura (Consultative) Council is required to concur with any legislation passed by the upper house and its members are directly appointed by the king. 13 In any case, parliament has extremely limited powers regarding legislation and oversight. Both chambers can only vote on draft laws proposed by the government and are barred from voting on draft texts without government approval, and the Council of Representatives is not designed to counterbalance the power of government.<sup>14</sup> In relation to defence issues in particular, parliament's role is negligible. The National Assembly has no formal rights to formulate or scrutinise defence policy, which is tightly controlled by the King. Though there is a Defence and Foreign Affairs Committee within the Shura Council, there is no evidence it has formal rights of oversight as defence is considered entirely confidential. Instead, such issues are debate by the secretive Supreme Defence Council, with all fourteen members coming from the Al Khalifa family. There is no evidence of the committee conducting any debates, proposing legislation, reviewing budgets, or issuing recommendations on defence issues in the past three years. Auditing mechanisms are similarly inexistent. There is no evidence of internal or external auditing of military expenditure, with the National Auditing Court expressly prohibited from auditing the Ministries of Defence and Interior.<sup>15</sup> It appears as though defence accounts are not subject to any scrutiny whatsoever.

#### **Financial Transparency**

| Defence-related access to information                  | (1) % granted full or partial access: None. |  |
|--|---|--|
| response rates   | (2) # subject to backlog:<br>None.          |  |
| Defence-related complaints to ombudsman/commissioner # | No such body exists.                        |  |
| Does the commissioner have authority over the MoD?     | No such body exists.                        |  |
| Audit reports on defence (2015-2020) #                 | None.                                       |  |
| Open Budget Index (IBP, 2019)                          | Not ranked.                                 |  |
| World Press Freedom Index (RSF, 2021)                  | 168th out of 180.                           |  |

Bahrain's rentier economy, combined with the tight control exerted by the ruling family over all matters of public importance, have severely curtailed the development of strong and transparent institutions. Financial transparency across government is particularly poor and the government releases very little data on planned or actual expenditures. 16 This is especially the case in the defence sector, where financial and budgetary information is not subject to publication. The defence budget is wholly non-transparent<sup>17</sup> and includes only a total figure for defence expenditure for a given year, with no breakdown or explanations. The budget is also not subject to parliamentary scrutiny, as the Defence Committee has no powers over budgetary matters, which are entirely the prerogative of the executive. 18 Budget accuracy is also undermined by the prevalence of off-budget expenditure, which obscures the true size of defence spending. Strategic procurement for instance is mostly conducted off-budget and there are no figures on the size of this spending as a result, despite evidence it represents billions of dollars annually.19 Adding to the government's opaque financial management practices is the absence of legislation guaranteeing the public's access to information rights. Instead, all defence and security-related information is considered a state secret, and anyone found to share such information could be punished by law.<sup>20</sup> In fact, given Bahrain's highly repressive environment for media, civil society, and opposition groups, merely requesting such information is dangerous and many journalists have been given heavy prison sentences for questioning the regime.21

Kingdom of Bahrain, 'Committee Meetings', Foreign Affairs, Defence and National Security Committee.

<sup>11</sup> Bertelsmann Stiftung, Bahrain, p. 9.

<sup>12</sup> U.S. Department of State, 2020 Country Report on Human Rights: Bahrain, March 2021.

<sup>13</sup> Katzman, 'Bahrain', p. 2.

Bertelsmann Stiftung, *Bahrain*, p. 10.

<sup>15</sup> Constitution of the Kingdom of Bahrain, Legal Affairs, No. 16, 2002.

<sup>16</sup> Freedom House, 'Freedom in the World – Bahrain', 2020.

<sup>17</sup> Bertelsmann Stiftung, Bahrain, p. 31.

العالم المسلمان (Foreign Affairs, Defence and National Security Committee), Kingdom of Bahrain Shura Council, accessed 13 October 2020.

<sup>19</sup> Vittori, 'Bahrain's Fragility.'

<sup>&</sup>lt;sup>20</sup> Kingdom of Bahrain, 'Cyber Crimes Penal Code 60/2014,' 2014.

<sup>21</sup> Reporters Without Borders, 'Bahrain.'



#### Personnel Ethics Framework

| Whistleblowing legislation           | No such legislation exists.                              |
|--------------------------------------|--|
| # defence-sector whistleblower cases | None.  |
| # Code of conduct violations         | Military: Data is not publicly available.                |
|                                      | Civilian: Data is not publicly available.                |
| Financial disclosure system          | # submitted: Financial disclosures are not required.     |
|                                      | # of violations: Financial disclosures are not required. |

The systemic abuse of the Shia population by Bahrain's security forces has drawn international criticism<sup>22</sup> and shone a light onto serious deficiencies in ethics frameworks for defence and security personnel. Impunity is a key issue, with defence and security officials shielded by the royal court. There is a total absence of consistent and transparent procedures to prosecute abuses of power amongst the security forces.<sup>23</sup> The military's code of conduct is highly secretive, and evidence suggests it is not widely known amongst personnel. Regardless, enforcement of the code and of the Military Penal Code is overwhelmingly weak due to political protection. The absence of legislation guaranteeing the rights of whistleblowers is a further obstacle to the development of a culture of integrity in the sector. There are no protections in place for whistleblowers coming forward and the highly politicised nature of the defence and security forces means any personnel reporting wrongdoing could face significant repercussions. There is no evidence of any guidance, training or communication around whistleblowing and no indication that the government is intending to strengthen whistleblowing protections. Furthermore, recruitment and promotion procedures are routinely used as vehicles for rewarding loyalty rather than competence. Objective selection criteria for positions are vague and standards are absent. As there is no external scrutiny of such processes either, the royal court has free reign to promote and recruit personnel as it sees fit, with political considerations paramount.

#### **Operations**

| Total armed forces personnel (World Bank, 2018) | 19,200                          |
|---|---------------------------------|
| Troops deployed on operations #                 | Data is not publicly available. |

Though Bahrain rarely deploys troops on operations, military forces are currently engaged in operations in Yemen as part of the Saudi-led coalition's deployment against the Houthi rebels.<sup>24</sup> Deployments such as this should require strong anti-corruption safeguards for personnel to counter corruption risks in a theatre where state presence is extremely weak and illicit economies are strong. However, such safeguards are completely absent from Bahrain's military operations. The country does not have a military doctrine that addresses corruption as a strategic issue for operations, as a result of which, corruption concerns are not addressed in the forward planning for deployments. These failings at the strategic level are echoed in relation to personnel. Commanders do not receive pre-deployment training on corruption risks in the field and personnel at all levels do not receive any guidance on how to identify and mitigate such risks. There is no policy of monitoring and evaluating corruption-related vulnerabilities in the theatre of operations and no strategies to counter such them, essentially leaving missions highly exposed to such threats.

<sup>22</sup> Aya Majzoub, 'Nine Years After Bahrain's Uprising, Its Human Rights Crisis Has Only Worsened', Human Rights Watch, 25 February 2020.

<sup>&</sup>lt;sup>23</sup> Bertelsmann Stiftung, *Bahrain*, p. 13.

<sup>&</sup>lt;sup>24</sup> Human Rights Watch, 'Bahrain: Events of 2020', 2021.



#### **Defence Procurement**

| Military expenditure (US\$ mil) (SIPRI, 2020) | 1,405  |
|---|--|
| Open competition in defence procurement (%)   | Data is not publicly available.                      |
| Main defence exports – to (SIPRI, 2016-20)    | N/A  |
| Main defence imports – from (SIPRI 2016-20)   | United Kingdom, Russia, United States, Turkey, Italy |

Defence procurement consumes a significant portion of resources allocated to Bahrain's defence sector. A review of only publicly known defence procurement contracts signed with the United States in 2017 and 2018 found they amounted to over \$6 billion, a considerable amount for a country with an overall annual budget of \$10 billion.<sup>28</sup> This investment is all the more significant when set against the backdrop of Bahrain's financial struggles and expanding fiscal deficit, which has required a \$10 billion bailout from other states in the Gulf Cooperation Council (GCC).<sup>26</sup> Regardless, Bahrain's defence spending has systematically hovered around the 12.5% mark as a percentage of total government spending, underlining how critical the authorities consider it and how seemingly impervious it is to budget constraints. Fundamentally, the complete lack of transparency around procurement makes it almost impossible to determine where such funds

originate from, as military accounts are kept strictly confidential to the royal house.<sup>27</sup> In fact, the entire defence acquisition process is conducted solely in the royal office, as the defence sector is exempted from legislation regulating other public sector acquisitions. There is no active internal or external oversight mechanisms for procurement. Though there is nominally a Procurement Oversight Committee, staffed with financial administrators from the Ministry of Defence, it is only summoned once a year to conduct a post-factum review of financial reports. Regardless, the committee has not conducted any checks over the past three years and appears inactive. The vast majority of goods are single-sourced through the royal office with preferred international suppliers, ensuring the contracting process and agreed requirements are shielded from any form of scrutiny. As a result, the entire procurement cycle is highly secretive and the authorities themselves do not release any data on planned or actual purchases, with the only details available coming from news outlets or international suppliers' press releases. Additionally, the absence of a defence strategy makes it impossible to assess whether individual purchases respond to specific strategic objectives, opening the door for sellers to exert influence over acquisition decisions, as has been the case with the United States. This risk is particularly acute given Bahrain's dependence on international support and the need to cultivate strategic relationships with powerful allies.

<sup>27</sup> Vittori, 'Bahrain's Fragility.'

Version 1.0, October 2021

GDI data collection for **Bahrain** was conducted March 2020 to October 2020. The narrative discussion in this GDI brief was produced at a later time with the most recent information available for the country, which may not be reflected in the GDI country assessments or scores.

<sup>&</sup>lt;sup>25</sup> Vittori, 'Bahrain's Fragility.'

Davide Barbuscia, Aziz El Yaakoubi and Tom Arnold, 'Bailed-out Bahrain May Need More Gulf Support as Soon as This Year', Reuters, 4 May 2020.



NS

# BAHRAIN 2020 GDI Scorecard

Q56

**Private Military Contractors** 

|  |  | Grade   | Score  |
|--|--|---|--|
|  | Political Risk   | F   | 14   |
| Q1   | Legislative Scrutiny   | F   | 0  |
| Q2   | Defence Committee  | F   | 5  |
| Q3   | Defence Policy Debate  | F   | 0  |
| Q4   | CSO Engagement   | F   | 8  |
| Q5   | Conventions: UNCAC / OECD  | С   | 63   |
| Q6   | Public Debate  | F   | 13   |
| Q7   | Anticorruption Policy  | С   | 50   |
| Q8   | Compliance and Ethics Units  | F   | 0  |
| Q9   | Public Trust in Institutions   |   | NS   |
| Q10  | Risk Assessments   | F   | 0  |
| Q11  | Acquisition Planning   | F   | 0  |
| Q12  | Budget Transparency & Detail   | F   | 13   |
| Q13  | Budget Scrutiny  | F   | 0  |
| Q14  | Budget Availability  | F   | 0  |
| Q15  | Defence Income   | F   | 0  |
| Q16  | Internal Audit   | Ė   | 8  |
| Q17  | External Audit   | F   | 0  |
| Q18  | Natural Resources  | F   | 15   |
|  |  | A   | 88   |
| Q19  | Organised Crime Links  |   |  |
| Q20  | Organised Crime Policing   | F   | 0  |
| Q21  | Intelligence Services Oversight  | F   | 0  |
| Q22  | Intelligence Services Recruitment  | F   | 0  |
| Q23  | Export Controls (ATT)  | C   | 50   |
| Q76  | Lobbying   | F   | 0  |
|  | Financial Risk   | Е   | 26   |
| Q24  | Asset Disposal Controls  | F   | 13   |
| Q25  | Asset Disposal Scrutiny  | F   | 0  |
| Q26  | Secret Spending  |   |  |
| Q27  |  | F   | 0  |
|  | · · · · · · · · · · · · · · · · · · ·  | F   |  |
| Q28  | Legislative Access to Information  | F   | 0  |
| Q28<br>029   | Legislative Access to Information Secret Program Auditing  | F<br>F  | 0  |
| Q29  | Legislative Access to Information Secret Program Auditing Off-budget Spending  | F<br>F  | 0 0 8  |
| Q29<br>Q30   | Legislative Access to Information Secret Program Auditing Off-budget Spending Access to Information  | F<br>F<br>F   | 0<br>0<br>8<br>0   |
| Q29<br>Q30<br>Q31  | Legislative Access to Information Secret Program Auditing Off-budget Spending Access to Information Beneficial Ownership   | F<br>F<br>F<br>F  | 0<br>0<br>8<br>0   |
| Q29<br>Q30<br>Q31<br>Q32   | Legislative Access to Information Secret Program Auditing Off-budget Spending Access to Information Beneficial Ownership Military-Owned Business Scrutiny  | F<br>F<br>F<br>A<br>A   | 0<br>0<br>8<br>0<br>100<br>100   |
| Q29<br>Q30<br>Q31<br>Q32<br>Q33  | Legislative Access to Information Secret Program Auditing Off-budget Spending Access to Information Beneficial Ownership Military-Owned Business Scrutiny Unauthorised Private Enterprise  | F<br>F<br>F<br>A<br>A   | 0<br>0<br>8<br>0<br>100<br>100<br>63   |
| Q29<br>Q30<br>Q31<br>Q32   | Legislative Access to Information Secret Program Auditing Off-budget Spending Access to Information Beneficial Ownership Military-Owned Business Scrutiny  | F<br>F<br>F<br>A<br>A   | 0<br>0<br>8<br>0<br>100<br>100   |
| Q29<br>Q30<br>Q31<br>Q32<br>Q33  | Legislative Access to Information Secret Program Auditing Off-budget Spending Access to Information Beneficial Ownership Military-Owned Business Scrutiny Unauthorised Private Enterprise  | F<br>F<br>F<br>A<br>A   | 0<br>0<br>8<br>0<br>100<br>100<br>63   |
| Q29<br>Q30<br>Q31<br>Q32<br>Q33  | Legislative Access to Information Secret Program Auditing Off-budget Spending Access to Information Beneficial Ownership Military-Owned Business Scrutiny Unauthorised Private Enterprise Defence Spending  Personnel Risk   | F<br>F<br>F<br>A<br>A<br>C  | 0<br>0<br>8<br>0<br>100<br>100<br>63<br>0  |
| Q29<br>Q30<br>Q31<br>Q32<br>Q33<br>Q77   | Legislative Access to Information Secret Program Auditing Off-budget Spending Access to Information Beneficial Ownership Military-Owned Business Scrutiny Unauthorised Private Enterprise Defence Spending  Personnel Risk Public Commitment to Integrity  | F<br>F<br>F<br>A<br>A<br>C<br>C<br>F  | 0<br>0<br>8<br>0<br>100<br>100<br>63<br>0  |
| Q29<br>Q30<br>Q31<br>Q32<br>Q33<br>Q77   | Legislative Access to Information Secret Program Auditing Off-budget Spending Access to Information Beneficial Ownership Military-Owned Business Scrutiny Unauthorised Private Enterprise Defence Spending  Personnel Risk Public Commitment to Integrity Disciplinary Measures for Personnel  | F F F A A C F   | 0<br>0<br>8<br>0<br>100<br>100<br>63<br>0  |
| Q29<br>Q30<br>Q31<br>Q32<br>Q33<br>Q77<br>Q34<br>Q35<br>Q36  | Legislative Access to Information Secret Program Auditing Off-budget Spending Access to Information Beneficial Ownership Military-Owned Business Scrutiny Unauthorised Private Enterprise Defence Spending  Personnel Risk Public Commitment to Integrity Disciplinary Measures for Personnel Whistleblowing   | F F F A A C F F F F F F F F F F F F F F   | 0<br>0<br>8<br>0<br>100<br>100<br>63<br>0  |
| Q29<br>Q30<br>Q31<br>Q32<br>Q33<br>Q77<br>Q34<br>Q35<br>Q36<br>Q37   | Legislative Access to Information Secret Program Auditing Off-budget Spending Access to Information Beneficial Ownership Military-Owned Business Scrutiny Unauthorised Private Enterprise Defence Spending  Personnel Risk Public Commitment to Integrity Disciplinary Measures for Personnel Whistleblowing High-risk Positions   | F F F A A C F F F F F F F F F F F F F F   | 0<br>0<br>8<br>0<br>100<br>100<br>63<br>0<br>16<br>8<br>38<br>0  |
| Q29<br>Q30<br>Q31<br>Q32<br>Q33<br>Q77<br>Q34<br>Q35<br>Q36<br>Q37<br>Q38  | Legislative Access to Information Secret Program Auditing Off-budget Spending Access to Information Beneficial Ownership Military-Owned Business Scrutiny Unauthorised Private Enterprise Defence Spending  Personnel Risk Public Commitment to Integrity Disciplinary Measures for Personnel Whistleblowing High-risk Positions Numbers of Personnel  | F F F A A C F F F D F F D   | 0<br>0<br>8<br>0<br>100<br>100<br>63<br>0<br>16<br>8<br>38<br>0<br>0                                       |
| 029<br>030<br>031<br>032<br>033<br>077<br>034<br>035<br>036<br>037<br>038  | Legislative Access to Information Secret Program Auditing Off-budget Spending Access to Information Beneficial Ownership Military-Owned Business Scrutiny Unauthorised Private Enterprise Defence Spending  Personnel Risk Public Commitment to Integrity Disciplinary Measures for Personnel Whistleblowing High-risk Positions Numbers of Personnel Pay Rates and Allowances   | F F F A A C F F F D F F F   | 0<br>0<br>8<br>0<br>100<br>100<br>63<br>0<br>16<br>8<br>38<br>0<br>0                                       |
| Q29<br>Q30<br>Q31<br>Q32<br>Q33<br>Q77<br>Q34<br>Q35<br>Q36<br>Q37<br>Q38<br>Q39<br>Q40                                    | Legislative Access to Information Secret Program Auditing Off-budget Spending Access to Information Beneficial Ownership Military-Owned Business Scrutiny Unauthorised Private Enterprise Defence Spending  Personnel Risk Public Commitment to Integrity Disciplinary Measures for Personnel Whistleblowing High-risk Positions Numbers of Personnel Pay Rates and Allowances Payment System  | F F F A A C F F D F F B   | 0<br>0<br>8<br>0<br>100<br>100<br>63<br>0<br>16<br>8<br>38<br>0<br>0<br>33<br>0                            |
| Q29<br>Q30<br>Q31<br>Q32<br>Q33<br>Q77<br>Q34<br>Q35<br>Q36<br>Q37<br>Q38<br>Q39<br>Q40<br>Q41                             | Legislative Access to Information Secret Program Auditing Off-budget Spending Access to Information Beneficial Ownership Military-Owned Business Scrutiny Unauthorised Private Enterprise Defence Spending  Personnel Risk Public Commitment to Integrity Disciplinary Measures for Personnel Whistleblowing High-risk Positions Numbers of Personnel Pay Rates and Allowances Payment System Objective Appointments   | F F F A A C F F F D F F B F   | 0<br>0<br>8<br>0<br>100<br>100<br>63<br>0<br>16<br>8<br>38<br>0<br>0<br>33<br>0                            |
| Q29<br>Q30<br>Q31<br>Q32<br>Q33<br>Q77<br>Q34<br>Q35<br>Q36<br>Q37<br>Q38<br>Q39<br>Q40<br>Q41<br>Q42                      | Legislative Access to Information Secret Program Auditing Off-budget Spending Access to Information Beneficial Ownership Military-Owned Business Scrutiny Unauthorised Private Enterprise Defence Spending  Personnel Risk Public Commitment to Integrity Disciplinary Measures for Personnel Whistleblowing High-risk Positions Numbers of Personnel Pay Rates and Allowances Payment System Objective Appointments Objective Promotions  | F F F A A C F F D F F B   | 0<br>0<br>8<br>0<br>100<br>100<br>63<br>0<br>16<br>8<br>38<br>0<br>0<br>33<br>0<br>67<br>8                 |
| Q29<br>Q30<br>Q31<br>Q32<br>Q33<br>Q77<br>Q34<br>Q35<br>Q36<br>Q37<br>Q38<br>Q39<br>Q40<br>Q41<br>Q42<br>Q43               | Legislative Access to Information Secret Program Auditing Off-budget Spending Access to Information Beneficial Ownership Military-Owned Business Scrutiny Unauthorised Private Enterprise Defence Spending  Personnel Risk Public Commitment to Integrity Disciplinary Measures for Personnel Whistleblowing High-risk Positions Numbers of Personnel Pay Rates and Allowances Payment System Objective Appointments Objective Promotions Bribery to Avoid Conscription  | F F F A A C F F D F F B F F   | 0<br>0<br>8<br>0<br>100<br>100<br>63<br>0<br>16<br>8<br>38<br>0<br>0<br>33<br>0<br>67<br>8<br>8            |
| Q29<br>Q30<br>Q31<br>Q32<br>Q33<br>Q77<br>Q34<br>Q35<br>Q36<br>Q37<br>Q38<br>Q39<br>Q40<br>Q41<br>Q42<br>Q43<br>Q44        | Legislative Access to Information Secret Program Auditing Off-budget Spending Access to Information Beneficial Ownership Military-Owned Business Scrutiny Unauthorised Private Enterprise Defence Spending  Personnel Risk Public Commitment to Integrity Disciplinary Measures for Personnel Whistleblowing High-risk Positions Numbers of Personnel Pay Rates and Allowances Payment System Objective Appointments Objective Promotions Bribery to Avoid Conscription Bribery for Preferred Postings                               | F F F A A A C F F F D F F F D F F F D D F F F F D D F F F F D D F F F F D D F F F F D D F | 0<br>0<br>8<br>0<br>100<br>100<br>63<br>0<br>16<br>8<br>38<br>0<br>0<br>33<br>0<br>67<br>8<br>8<br>8<br>NA |
| Q29<br>Q30<br>Q31<br>Q32<br>Q33<br>Q77<br>Q34<br>Q35<br>Q36<br>Q37<br>Q38<br>Q39<br>Q40<br>Q41<br>Q42<br>Q43<br>Q44<br>Q45 | Legislative Access to Information Secret Program Auditing Off-budget Spending Access to Information Beneficial Ownership Military-Owned Business Scrutiny Unauthorised Private Enterprise Defence Spending  Personnel Risk Public Commitment to Integrity Disciplinary Measures for Personnel Whistleblowing High-risk Positions Numbers of Personnel Pay Rates and Allowances Payment System Objective Appointments Objective Promotions Bribery to Avoid Conscription Bribery for Preferred Postings Chains of Command and Payment | F F F D F F B F F F F F F F F F F F F F   | 0<br>0<br>8<br>0<br>100<br>100<br>63<br>0<br>16<br>8<br>38<br>0<br>0<br>67<br>8<br>8<br>8<br>NA            |
| Q29<br>Q30<br>Q31<br>Q32<br>Q33<br>Q77<br>Q34<br>Q35<br>Q36<br>Q37<br>Q38<br>Q39<br>Q40<br>Q41<br>Q42<br>Q43<br>Q44        | Legislative Access to Information Secret Program Auditing Off-budget Spending Access to Information Beneficial Ownership Military-Owned Business Scrutiny Unauthorised Private Enterprise Defence Spending  Personnel Risk Public Commitment to Integrity Disciplinary Measures for Personnel Whistleblowing High-risk Positions Numbers of Personnel Pay Rates and Allowances Payment System Objective Appointments Objective Promotions Bribery to Avoid Conscription Bribery for Preferred Postings                               | F F F A A A C F F F D F F F D F F F D D F F F F D D F F F F D D F F F F D D F F F F D D F | 0<br>0<br>8<br>0<br>100<br>100<br>63<br>0<br>16<br>8<br>38<br>0<br>0<br>67<br>8<br>8<br>8<br>NA            |

|             | B · 67-82 LOW C · 50-66 MODER D · 33-49 HIGH E · 17-32 VERY H |      | A > 83-100 VERY LOW B > 67-82 LOW C > 50-66 MODERATE |             |
|-------------|---|------|--|-------------|
| A B         | C   | 0    | <b>(3</b>  | •           |
| Low         | MODERATI  | HIGH | VERY HIGH  | CRITICAL    |
| VERY<br>LOW |   |      |  | Grade Score |

|            | Personnel Risk                         | - 1    | 16 |
|------------|--|--------|----|
| Q47        | Civilian Code of Conduct               | E      | 19 |
| Q48        | Anticorruption Training                | F      | 0  |
| Q49        | Corruption Prosecutions                | F      | 0  |
| Q50        | Facilitation Payments                  | D      | 33 |
|            |  |        |    |
|            |  |        |    |
|            | Operational Risk                       | F      | 0  |
| Q51        | Operational Risk Military Doctrine     | F<br>F | 0  |
| Q51<br>Q52 | •                                      |        |    |
|            | Military Doctrine                      | F      | 0  |
| Q52        | Military Doctrine Operational Training | F<br>F | 0  |

|     | Procurement Risk                   | F | 2  |
|-----|------------------------------------|---|----|
| Q57 | Procurement Legislation            |   | NS |
| Q58 | Procurement Cycle                  | F | 8  |
| Q59 | Procurement Oversight Mechanisms   | F | 0  |
| Q60 | Potential Purchases Disclosed      | F | 0  |
| Q61 | Actual Purchases Disclosed         | F | 0  |
| Q62 | Business Compliance Standards      | F | 0  |
| Q63 | Procurement Requirements           | F | 0  |
| Q64 | Competition in Procurement         | F | 0  |
| Q65 | Tender Board Controls              | F | 0  |
| Q66 | Anti-Collusion Controls            | F | 0  |
| Q67 | Contract Award / Delivery          | F | 13 |
| Q68 | Complaint Mechanisms               | F | 0  |
| Q69 | Supplier Sanctions                 | F | 0  |
| Q70 | Offset Contracts                   | F | 0  |
| Q71 | Offset Contract Monitoring         | F | 6  |
| Q72 | Offset Competition                 | F | 0  |
| Q73 | Agents and Intermediaries          | F | 0  |
| Q74 | Financing Packages                 | F | 0  |
| Q75 | Political Pressure in Acquisitions |   | NS |

| KEY | NEI<br>NS<br>NA | Indicator is not scored for any country |
|-----|-----------------|---|
| KEY |                 | , ,                                     |





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