# CANADA 2020 GDI Scorecard

## Overall Country Score

**Risk Grade:** C 54

**Grade:** Moderate

### Key Indicators

- **Political Risk:** B 70
- **Financial Risk:** C 55
- **Personnel Risk:** C 64
- **Operational Risk:** F 16
- **Procurement Risk:** B 67

### Personnel Risk

- **Civilian Code of Conduct:** A 94
- **Anticorruption Training:** E 17
- **Corruption Prosecutions:** A 100
- **Facilitation Payments:** B 75

### Operational Risk

- **Military Doctrine:** F 0
- **Forward Planning:** D 38
- **Corruption Monitoring in Operations:** F 0
- **Controls in Contracting:** E 25
- **Private Military Contractors:** NS

### Procurement Risk

- **Procurement Legislation:** B 75
- **Procurement Cycle:** B 67
- **Procurement Oversight Mechanisms:** B 75
- **Potential Purchases Disclosed:** C 63
- **Actual Purchases Disclosed:** A 100
- **Business Compliance Standards:** F 0
- **Procurement Requirements:** A 83
- **Competition in Procurement:** C 63
- **Tender Board Controls:** C 56
- **Anti-Collusion Controls:** B 75
- **Contract Award / Delivery:** B 67
- **Complaint Mechanisms:** A 100
- **Supplier Sanctions:** A 92
- **Offset Contracts:** C 50
- **Offset Competition:** B 75
- **Agents and Intermediaries:** NEI
- **Financing Packages:** C 50
- **Political Pressure in Acquisitions:** NS

### Financial Risk

- **Asset Disposal Controls:** C 50
- **Asset Disposal Scrutiny:** B 75
- **Secret Program Auditing:** E 25
- **Lobbying:** C 63
- **Military-Owned Business Scrutiny:** C 50
- **Unauthorised Private Enterprise:** A 100
- **Defence Spending:** B 75

### Political Risk

- **Legislative Scrutiny:** A 92
- **Defence Committee:** B 75
- **Defence Policy Debate:** C 50
- **Public Debate:** D 38
- **Anti-corruption Policy:** A 88
- **Compliance and Ethics Units:** A 83
- **Public Trust in Institutions:** NS
- **Risk Assessments:** B 75
- **Acquisition Planning:** A 83
- **Budget Transparency & Detail:** C 50
- **Budget Scrutiny:** C 63
- **Budget Availability:** B 81
- **Internal Audit:** A 88
- **External Audit:** C 50
- **Natural Resources:** B 67
- **Organised Crime Links:** B 75
- **Organised Crime Policing:** A 83
- **Intelligence Services Recruitment:** D 33
- **Export Controls:** B 67
- **Lobbying:** B 81

### Procurement Risk

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### Personnel Risk

- **Public Commitment to Integrity:** C 50
- **Disciplinary Measures for Personnel:** B 75
- **Whistleblowing:** D 42
- **High-risk Positions:** C 50
- **Numbers of Personnel:** B 67
- **Pay Rates and Allowances:** A 100
- **Objective Appointments:** C 50
- **Objective Promotions:** E 17
- **Bribery to Avoid Conscription:** NA
- **Bribery for Preferred Postings:** C 50
- **Chains of Command and Payment:** A 100
- **Military Code of Conduct:** B 75

### Other Indicators

- **Offset Contracts:** B 75
- **Supplier Sanctions:** A 92
- **Controlled Access to Information:** C 50
- **Military Code of Conduct:** B 75
- **Beneficial Ownership:** NS
- **Military-Owned Business Scrutiny:** C 50
- **Unauthorised Private Enterprise:** A 100
- **Defence Spending:** B 75
- **Cabinet Access to Information:** C 50
- **Military Code of Conduct:** B 75
- **Beneficial Ownership:** NS
- **Military-Owned Business Scrutiny:** C 50
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### Summary

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**Scorecard Key**

- **F 0-16:** Critical
- **E 17-32:** Very High
- **D 33-49:** High
- **C 50-66:** Moderate
- **B 67-82:** Low
- **A 83-100:** Very Low

**Country Score:** 2020 GDI Scorecard

**Grade:** Moderate

**Score:** 54