



# JAPAN 2020 GDI Scorecard

		Grade	Score
<b>Political Risk</b>		<b>C</b>	<b>65</b>
Q1	Legislative Scrutiny	A	100
Q2	Defence Committee	B	71
Q3	Defence Policy Debate	B	69
Q4	CSO Engagement	C	50
Q5	Conventions: UNCAC / OECD	B	75
Q6	Public Debate	B	75
Q7	Anticorruption Policy	F	0
Q8	Compliance and Ethics Units	A	83
Q9	Public Trust in Institutions		NS
Q10	Risk Assessments	D	33
Q11	Acquisition Planning	B	67
Q12	Budget Transparency & Detail	A	100
Q13	Budget Scrutiny	B	75
Q14	Budget Availability	A	92
Q15	Defence Income	B	75
Q16	Internal Audit		NEI
Q17	External Audit	A	88
Q18	Natural Resources	B	67
Q19	Organised Crime Links	A	100
Q20	Organised Crime Policing	A	92
Q21	Intelligence Services Oversight	F	13
Q22	Intelligence Services Recruitment	E	25
Q23	Export Controls (ATT)	B	75
Q76	Lobbying	F	0

		Grade	Score
<b>Financial Risk</b>		<b>B</b>	<b>79</b>
Q24	Asset Disposal Controls	D	42
Q25	Asset Disposal Scrutiny	A	92
Q26	Secret Spending	A	100
Q27	Legislative Access to Information	B	75
Q28	Secret Program Auditing	C	50
Q29	Off-budget Spending	A	100
Q30	Access to Information	C	63
Q31	Beneficial Ownership	A	100
Q32	Military-Owned Business Scrutiny	A	100
Q33	Unauthorised Private Enterprise	A	88
Q77	Defence Spending	C	56

		Grade	Score
<b>Personnel Risk</b>		<b>B</b>	<b>79</b>
Q34	Public Commitment to Integrity	C	58
Q35	Disciplinary Measures for Personnel	A	100
Q36	Whistleblowing	B	75
Q37	High-risk Positions	C	50
Q38	Numbers of Personnel	A	83
Q39	Pay Rates and Allowances	A	100
Q40	Payment System	A	100
Q41	Objective Appointments	C	50
Q42	Objective Promotions	B	75
Q43	Bribery to Avoid Conscription		NA
Q44	Bribery for Preferred Postings	A	100
Q45	Chains of Command and Payment	B	75

## OVERALL COUNTRY SCORE



### RISK GRADE

- A > 83-100 **VERY LOW**
- B > 67-82 **LOW**
- C > 50-66 **MODERATE**
- D > 33-49 **HIGH**
- E > 17-32 **VERY HIGH**
- F > 0-16 **CRITICAL**



		Grade	Score
<b>Personnel Risk</b>		<b>B</b>	<b>79</b>
Q46	Military Code of Conduct	A	94
Q47	Civilian Code of Conduct	A	100
Q48	Anticorruption Training	B	67
Q49	Corruption Prosecutions	D	42
Q50	Facilitation Payments	A	100

		Grade	Score
<b>Operational Risk</b>		<b>F</b>	<b>8</b>
Q51	Military Doctrine	F	0
Q52	Operational Training	F	0
Q53	Forward Planning	F	13
Q54	Corruption Monitoring in Operations	F	0
Q55	Controls in Contracting	E	25
Q56	Private Military Contractors		NS

		Grade	Score
<b>Procurement Risk</b>		<b>B</b>	<b>68</b>
Q57	Procurement Legislation	B	75
Q58	Procurement Cycle	B	75
Q59	Procurement Oversight Mechanisms	A	83
Q60	Potential Purchases Disclosed	A	100
Q61	Actual Purchases Disclosed	A	100
Q62	Business Compliance Standards	A	88
Q63	Procurement Requirements	B	75
Q64	Competition in Procurement	C	50
Q65	Tender Board Controls	C	58
Q66	Anti-Collusion Controls	A	100
Q67	Contract Award / Delivery	C	56
Q68	Complaint Mechanisms		NEI
Q69	Supplier Sanctions	A	100
Q70	Offset Contracts	C	50
Q71	Offset Contract Monitoring	C	50
Q72	Offset Competition	E	25
Q73	Agents and Intermediaries	B	75
Q74	Financing Packages	F	0
Q75	Political Pressure in Acquisitions		NS

KEY	Indicator	Description
NEI	Not enough information to score indicator	
NS	Indicator is not scored for any country	
NA	Not applicable	