



NORWAY 2020 GDI Scorecard

		Grade	Score
Political Risk		A	85
Q1	Legislative Scrutiny	A	100
Q2	Defence Committee	A	100
Q3	Defence Policy Debate	B	75
Q4	CSO Engagement	A	100
Q5	Conventions: UNCAC / OECD	A	100
Q6	Public Debate	A	88
Q7	Anticorruption Policy	A	88
Q8	Compliance and Ethics Units	A	83
Q9	Public Trust in Institutions	NS	
Q10	Risk Assessments	B	67
Q11	Acquisition Planning	A	100
Q12	Budget Transparency & Detail	A	100
Q13	Budget Scrutiny	A	100
Q14	Budget Availability	A	100
Q15	Defence Income	B	75
Q16	Internal Audit	A	100
Q17	External Audit	A	94
Q18	Natural Resources	A	100
Q19	Organised Crime Links	B	75
Q20	Organised Crime Policing	A	83
Q21	Intelligence Services Oversight	B	75
Q22	Intelligence Services Recruitment	A	92
Q23	Export Controls (ATT)	B	67
Q76	Lobbying	F	0

		Grade	Score
Financial Risk		A	91
Q24	Asset Disposal Controls	A	92
Q25	Asset Disposal Scrutiny	A	92
Q26	Secret Spending	C	50
Q27	Legislative Access to Information	A	100
Q28	Secret Program Auditing	B	75
Q29	Off-budget Spending	A	88
Q30	Access to Information	A	100
Q31	Beneficial Ownership	A	100
Q32	Military-Owned Business Scrutiny	A	100
Q33	Unauthorised Private Enterprise	A	100
Q77	Defence Spending	A	100

		Grade	Score
Personnel Risk		A	84
Q34	Public Commitment to Integrity	C	50
Q35	Disciplinary Measures for Personnel	A	100
Q36	Whistleblowing	B	75
Q37	High-risk Positions	C	50
Q38	Numbers of Personnel	B	67
Q39	Pay Rates and Allowances	A	100
Q40	Payment System	A	83
Q41	Objective Appointments	B	67
Q42	Objective Promotions	B	69
Q43	Bribery to Avoid Conscription	A	100
Q44	Bribery for Preferred Postings	A	100
Q45	Chains of Command and Payment	A	100
Q46	Military Code of Conduct	A	100

OVERALL COUNTRY SCORE

LOW RISK

B

76

RISK GRADE

A > 83-100 **VERY LOW**

B > 67-82 **LOW**

C > 50-66 **MODERATE**

D > 33-49 **HIGH**

E > 17-32 **VERY HIGH**

F > 0-16 **CRITICAL**



		Grade	Score
Personnel Risk		A	84
Q47	Civilian Code of Conduct	A	100
Q48	Anticorruption Training	A	83
Q49	Corruption Prosecutions	A	92
Q50	Facilitation Payments	A	100

		Grade	Score
Operational Risk		C	50
Q51	Military Doctrine	B	75
Q52	Operational Training	C	50
Q53	Forward Planning	C	63
Q54	Corruption Monitoring in Operations	F	13
Q55	Controls in Contracting	C	50
Q56	Private Military Contractors	NS	

		Grade	Score
Procurement Risk		B	69
Q57	Procurement Legislation	A	100
Q58	Procurement Cycle	A	92
Q59	Procurement Oversight Mechanisms	A	92
Q60	Potential Purchases Disclosed	A	100
Q61	Actual Purchases Disclosed	D	38
Q62	Business Compliance Standards	A	88
Q63	Procurement Requirements	B	75
Q64	Competition in Procurement	E	25
Q65	Tender Board Controls	B	75
Q66	Anti-Collusion Controls	A	92
Q67	Contract Award / Delivery	B	75
Q68	Complaint Mechanisms	A	92
Q69	Supplier Sanctions	A	100
Q70	Offset Contracts	B	75
Q71	Offset Contract Monitoring	B	75
Q72	Offset Competition	C	50
Q73	Agents and Intermediaries	F	0
Q74	Financing Packages	F	0
Q75	Political Pressure in Acquisitions	NS	

KEY

- NEI** Not enough information to score indicator
- NS** Indicator is not scored for any country
- NA** Not applicable