

Q43

Q44

Q45

Bribery to Avoid Conscription

Bribery for Preferred Postings

Chains of Command and Payment

PORTUGAL 2020 GDI Scorecard

NA

100

100



		Grade	Score
	Political Risk	C	58
Q1	Legislative Scrutiny	В	75
Q2	Defence Committee	D	40
Q3	Defence Policy Debate	D	44
Q4	CSO Engagement	В	67
Q5	Conventions: UNCAC / OECD	В	75
Q6	Public Debate	С	50
Q7	Anticorruption Policy	F	0
Q8	Compliance and Ethics Units	В	75
Q9	Public Trust in Institutions		NS
Q10	Risk Assessments	В	67
Q11	Acquisition Planning	С	58
Q12	Budget Transparency & Detail	Α	88
Q13	Budget Scrutiny	E	25
Q14	Budget Availability	Α	92
Q15	Defence Income	В	75
Q16	Internal Audit	D	44
Q17	External Audit	В	69
Q18	Natural Resources	В	67
Q19	Organised Crime Links	В	75
Q20	Organised Crime Policing	В	67
Q21	Intelligence Services Oversight	C	63
022		C	50
Q23	Intelligence Services Recruitment Export Controls (ATT)	В	75
Q76	Lobbying	F	0
Q7 U	Lobbying	'	Ů
	Financial Risk		
		D	45
Q24	Asset Disposal Controls	ם ח	45 33
Q24 Q25	Asset Disposal Controls Asset Disposal Scrutiny		
	<u> </u>	D	33
Q25	Asset Disposal Scrutiny	D B	33 75
Q25 Q26	Asset Disposal Scrutiny Secret Spending	D B F	33 75 0
Q25 Q26 Q27	Asset Disposal Scrutiny Secret Spending Legislative Access to Information	D B F	33 75 0
Q25 Q26 Q27 Q28	Asset Disposal Scrutiny Secret Spending Legislative Access to Information Secret Program Auditing	D B F F	33 75 0 0
Q25 Q26 Q27 Q28 Q29	Asset Disposal Scrutiny Secret Spending Legislative Access to Information Secret Program Auditing Off-budget Spending	D B F F B	33 75 0 0 0 67
Q25 Q26 Q27 Q28 Q29 Q30	Asset Disposal Scrutiny Secret Spending Legislative Access to Information Secret Program Auditing Off-budget Spending Access to Information	D B F F B C	33 75 0 0 0 67 50
Q25 Q26 Q27 Q28 Q29 Q30 Q31	Asset Disposal Scrutiny Secret Spending Legislative Access to Information Secret Program Auditing Off-budget Spending Access to Information Beneficial Ownership Military-Owned Business Scrutiny	B F F F C C C C	33 75 0 0 0 67 50
Q25 Q26 Q27 Q28 Q29 Q30 Q31 Q32	Asset Disposal Scrutiny Secret Spending Legislative Access to Information Secret Program Auditing Off-budget Spending Access to Information Beneficial Ownership	D B F F C C	33 75 0 0 0 67 50 50
Q25 Q26 Q27 Q28 Q29 Q30 Q31 Q32 Q33	Asset Disposal Scrutiny Secret Spending Legislative Access to Information Secret Program Auditing Off-budget Spending Access to Information Beneficial Ownership Military-Owned Business Scrutiny Unauthorised Private Enterprise Defence Spending	D B F F C C C A A	33 75 0 0 0 67 50 50 88
Q25 Q26 Q27 Q28 Q29 Q30 Q31 Q32 Q33 Q77	Asset Disposal Scrutiny Secret Spending Legislative Access to Information Secret Program Auditing Off-budget Spending Access to Information Beneficial Ownership Military-Owned Business Scrutiny Unauthorised Private Enterprise Defence Spending Personnel Risk	D B F F C C C C C C	33 75 0 0 0 67 50 50 50 88 88
Q25 Q26 Q27 Q28 Q29 Q30 Q31 Q32 Q33 Q77	Asset Disposal Scrutiny Secret Spending Legislative Access to Information Secret Program Auditing Off-budget Spending Access to Information Beneficial Ownership Military-Owned Business Scrutiny Unauthorised Private Enterprise Defence Spending	D B F F F C C C C D	33 75 0 0 0 67 50 50 50 88 88 88
Q25 Q26 Q27 Q28 Q29 Q30 Q31 Q32 Q33 Q77	Asset Disposal Scrutiny Secret Spending Legislative Access to Information Secret Program Auditing Off-budget Spending Access to Information Beneficial Ownership Military-Owned Business Scrutiny Unauthorised Private Enterprise Defence Spending Personnel Risk Public Commitment to Integrity Disciplinary Measures for Personnel	D B F F C C C A A	33 75 0 0 67 50 50 88 88 62 38
Q25 Q26 Q27 Q28 Q29 Q30 Q31 Q32 Q33 Q77	Asset Disposal Scrutiny Secret Spending Legislative Access to Information Secret Program Auditing Off-budget Spending Access to Information Beneficial Ownership Military-Owned Business Scrutiny Unauthorised Private Enterprise Defence Spending Personnel Risk Public Commitment to Integrity Disciplinary Measures for Personnel Whistleblowing	D B F F F B C C C A A A	33 75 0 0 67 50 50 88 88 62 38 100
Q25 Q26 Q27 Q28 Q29 Q30 Q31 Q32 Q33 Q77	Asset Disposal Scrutiny Secret Spending Legislative Access to Information Secret Program Auditing Off-budget Spending Access to Information Beneficial Ownership Military-Owned Business Scrutiny Unauthorised Private Enterprise Defence Spending Personnel Risk Public Commitment to Integrity Disciplinary Measures for Personnel Whistleblowing High-risk Positions	D B F F F B C C C A A A C D A E D	33 75 0 0 67 50 50 88 88 62 38 100 17
Q25 Q26 Q27 Q28 Q29 Q30 Q31 Q32 Q33 Q77	Asset Disposal Scrutiny Secret Spending Legislative Access to Information Secret Program Auditing Off-budget Spending Access to Information Beneficial Ownership Military-Owned Business Scrutiny Unauthorised Private Enterprise Defence Spending Personnel Risk Public Commitment to Integrity Disciplinary Measures for Personnel Whistleblowing High-risk Positions Numbers of Personnel	D B F F B C C C A A C D A E D B	33 75 0 0 67 50 50 50 88 88 88 100 17 33 67
Q25 Q26 Q27 Q28 Q29 Q30 Q31 Q32 Q33 Q77 Q34 Q35 Q36 Q37 Q38 Q39	Asset Disposal Scrutiny Secret Spending Legislative Access to Information Secret Program Auditing Off-budget Spending Access to Information Beneficial Ownership Military-Owned Business Scrutiny Unauthorised Private Enterprise Defence Spending Personnel Risk Public Commitment to Integrity Disciplinary Measures for Personnel Whistleblowing High-risk Positions Numbers of Personnel Pay Rates and Allowances	D B F F F B C C C C A A E D B A	33 75 0 0 67 50 50 50 88 88 88 100 17 33 67 100
Q25 Q26 Q27 Q28 Q29 Q30 Q31 Q32 Q33 Q77	Asset Disposal Scrutiny Secret Spending Legislative Access to Information Secret Program Auditing Off-budget Spending Access to Information Beneficial Ownership Military-Owned Business Scrutiny Unauthorised Private Enterprise Defence Spending Personnel Risk Public Commitment to Integrity Disciplinary Measures for Personnel Whistleblowing High-risk Positions Numbers of Personnel	D B F F B C C C A A C D A E D B	33 75 0 0 67 50 50 50 88 88 88 100 17 33 67

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	67-82 LOW 50-66 MODERATE 33-49 HIGH	
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MODERATE HIGH VERY HIGH	CRITICAL	
	Grade	Score
Paramad Biolo		CO
		62
	F	0
Civilian Code of Conduct	F	0
	D	33
Corruption Prosecutions	A	92
Facilitation Payments	В	75
Operational Risk	F	0
Military Doctrine	F	0
Operational Training	F	0
Forward Planning	F	0
Corruption Monitoring in Operations	F	0
Controls in Contracting	F	0
Private Military Contractors		NS
Procurement Risk	C	55
Procurement Legislation	E	25
Procurement Cycle	C	58
Procurement Oversight Mechanisms	В	75
Potential Purchases Disclosed	В	75
Actual Purchases Disclosed	С	63
Business Compliance Standards	F	0
Procurement Requirements	С	50
Competition in Procurement		NEI
Tender Board Controls	В	75
Anti-Collusion Controls	В	69
Contract Award / Delivery	D	38
Complaint Mechanisms	В	67
Supplier Sanctions	В	75
Offset Contracts	Α	100
Offset Contract Monitoring		NA
Offset Competition		NA
Agents and Intermediaries		
Financias Declares	F	0
Financing Packages		Ü
	Personnel Risk Miltary Code of Conduct Civilian Code of Conduct Anticorruption Training Corruption Prosecutions Facilitation Payments Operational Risk Military Doctrine Operational Training Forward Planning Corruption Monitoring in Operations Controls in Contracting Private Military Contractors Procurement Legislation Procurement Cycle Procurement Oversight Mechanisms Potential Purchases Disclosed Actual Purchases Disclosed Business Compliance Standards Procurement Requirements Competition in Procurement Tender Board Controls Anti-Collusion Controls Contract Award / Delivery Complaint Mechanisms Supplier Sanctions Offset Contracts Offset Contract Monitoring Offset Competition	Grade Personnel Risk C Miltary Code of Conduct Civilian Code of Conduct Anticorruption Training Corruption Prosecutions Facilitation Payments Operational Risk F Military Doctrine Operational Training Forward Planning Corruption Monitoring in Operations Facilitation Payments F Procurement Risk C Procurement Legislation Private Military Contractors Procurement Cycle Procurement Oversight Mechanisms B Detential Purchases Disclosed Actual Purchases Disclosed Business Compliance Standards Procurement Requirements Competition in Procurement Tender Board Controls B Anti-Collusion Controls B Anti-Collusion Controls B Contract Award / Delivery Complaint Mechanisms B Supplier Sanctions B Offset Contracts A Offset Contracts Offset Competition F Oscillation F CRITICAL RAITICAL RAI

KEY
NS Indicator is not scored for any country
NA Not applicable