



PORTUGAL 2020 GDI Scorecard

		Grade	Score
Political Risk		C	58
Q1	Legislative Scrutiny	B	75
Q2	Defence Committee	D	40
Q3	Defence Policy Debate	D	44
Q4	CSO Engagement	B	67
Q5	Conventions: UNCAC / OECD	B	75
Q6	Public Debate	C	50
Q7	Anticorruption Policy	F	0
Q8	Compliance and Ethics Units	B	75
Q9	Public Trust in Institutions	NS	
Q10	Risk Assessments	B	67
Q11	Acquisition Planning	C	58
Q12	Budget Transparency & Detail	A	88
Q13	Budget Scrutiny	E	25
Q14	Budget Availability	A	92
Q15	Defence Income	B	75
Q16	Internal Audit	D	44
Q17	External Audit	B	69
Q18	Natural Resources	B	67
Q19	Organised Crime Links	B	75
Q20	Organised Crime Policing	B	67
Q21	Intelligence Services Oversight	C	63
Q22	Intelligence Services Recruitment	C	50
Q23	Export Controls (ATT)	B	75
Q76	Lobbying	F	0

		Grade	Score
Financial Risk		D	45
Q24	Asset Disposal Controls	D	33
Q25	Asset Disposal Scrutiny	B	75
Q26	Secret Spending	F	0
Q27	Legislative Access to Information	F	0
Q28	Secret Program Auditing	F	0
Q29	Off-budget Spending	B	67
Q30	Access to Information	C	50
Q31	Beneficial Ownership	C	50
Q32	Military-Owned Business Scrutiny	C	50
Q33	Unauthorised Private Enterprise	A	88
Q77	Defence Spending	A	88

		Grade	Score
Personnel Risk		C	62
Q34	Public Commitment to Integrity	D	38
Q35	Disciplinary Measures for Personnel	A	100
Q36	Whistleblowing	E	17
Q37	High-risk Positions	D	33
Q38	Numbers of Personnel	B	67
Q39	Pay Rates and Allowances	A	100
Q40	Payment System	A	100
Q41	Objective Appointments	D	42
Q42	Objective Promotions	A	94
Q43	Bribery to Avoid Conscription	NA	
Q44	Bribery for Preferred Postings	A	100
Q45	Chains of Command and Payment	A	100

OVERALL COUNTRY SCORE

HIGH RISK

D

44



RISK GRADE

A > 83-100 **VERY LOW**

B > 67-82 **LOW**

C > 50-66 **MODERATE**

D > 33-49 **HIGH**

E > 17-32 **VERY HIGH**

F > 0-16 **CRITICAL**

		Grade	Score
Personnel Risk		C	62
Q46	Military Code of Conduct	F	0
Q47	Civilian Code of Conduct	F	0
Q48	Anticorruption Training	D	33
Q49	Corruption Prosecutions	A	92
Q50	Facilitation Payments	B	75

		Grade	Score
Operational Risk		F	0
Q51	Military Doctrine	F	0
Q52	Operational Training	F	0
Q53	Forward Planning	F	0
Q54	Corruption Monitoring in Operations	F	0
Q55	Controls in Contracting	F	0
Q56	Private Military Contractors	NS	

		Grade	Score
Procurement Risk		C	55
Q57	Procurement Legislation	E	25
Q58	Procurement Cycle	C	58
Q59	Procurement Oversight Mechanisms	B	75
Q60	Potential Purchases Disclosed	B	75
Q61	Actual Purchases Disclosed	C	63
Q62	Business Compliance Standards	F	0
Q63	Procurement Requirements	C	50
Q64	Competition in Procurement	NEI	
Q65	Tender Board Controls	B	75
Q66	Anti-Collusion Controls	B	69
Q67	Contract Award / Delivery	D	38
Q68	Complaint Mechanisms	B	67
Q69	Supplier Sanctions	B	75
Q70	Offset Contracts	A	100
Q71	Offset Contract Monitoring	NA	
Q72	Offset Competition	NA	
Q73	Agents and Intermediaries		
Q74	Financing Packages	F	0
Q75	Political Pressure in Acquisitions	NS	

KEY

- NEI** Not enough information to score indicator
- NS** Indicator is not scored for any country
- NA** Not applicable