



SINGAPORE 2020 GDI Scorecard

		Grade	Score
Political Risk		C	64
Q1	Legislative Scrutiny	A	83
Q2	Defence Committee	E	17
Q3	Defence Policy Debate	C	63
Q4	CSO Engagement	D	42
Q5	Conventions: UNCAC / OECD	A	100
Q6	Public Debate	C	50
Q7	Anticorruption Policy	A	88
Q8	Compliance and Ethics Units	A	92
Q9	Public Trust in Institutions	NS	
Q10	Risk Assessments	A	92
Q11	Acquisition Planning	B	67
Q12	Budget Transparency & Detail	C	50
Q13	Budget Scrutiny	D	38
Q14	Budget Availability	E	25
Q15	Defence Income	B	67
Q16	Internal Audit	A	88
Q17	External Audit	B	75
Q18	Natural Resources	A	100
Q19	Organised Crime Links	A	100
Q20	Organised Crime Policing	A	92
Q21	Intelligence Services Oversight	NEI	
Q22	Intelligence Services Recruitment	D	38
Q23	Export Controls (ATT)	D	38
Q76	Lobbying	F	0
Financial Risk		D	49
Q24	Asset Disposal Controls	B	67
Q25	Asset Disposal Scrutiny	C	58
Q26	Secret Spending	F	0
Q27	Legislative Access to Information	F	0
Q28	Secret Program Auditing	F	0
Q29	Off-budget Spending	A	100
Q30	Access to Information	F	0
Q31	Beneficial Ownership	A	100
Q32	Military-Owned Business Scrutiny	A	100
Q33	Unauthorised Private Enterprise	A	88
Q77	Defence Spending	E	31
Personnel Risk		B	81
Q34	Public Commitment to Integrity	A	100
Q35	Disciplinary Measures for Personnel	A	100
Q36	Whistleblowing	B	67
Q37	High-risk Positions	B	75
Q38	Numbers of Personnel	D	33
Q39	Pay Rates and Allowances	E	25
Q40	Payment System	A	83
Q41	Objective Appointments	C	50
Q42	Objective Promotions	B	75
Q43	Bribery to Avoid Conscription	A	100
Q44	Bribery for Preferred Postings	A	100
Q45	Chains of Command and Payment	A	100
Q46	Military Code of Conduct	A	100

OVERALL COUNTRY SCORE



RISK GRADE

- A > 83-100 **VERY LOW**
- B > 67-82 **LOW**
- C > 50-66 **MODERATE**
- D > 33-49 **HIGH**
- E > 17-32 **VERY HIGH**
- F > 0-16 **CRITICAL**



		Grade	Score
Personnel Risk		B	81
Q47	Civilian Code of Conduct	A	100
Q48	Anticorruption Training	A	83
Q49	Corruption Prosecutions	A	92
Q50	Facilitation Payments	A	100
Operational Risk		F	13
Q51	Military Doctrine	F	0
Q52	Operational Training	E	25
Q53	Forward Planning	F	0
Q54	Corruption Monitoring in Operations	E	25
Q55	Controls in Contracting	NEI	
Q56	Private Military Contractors	NS	
Procurement Risk		B	74
Q57	Procurement Legislation	A	100
Q58	Procurement Cycle	C	58
Q59	Procurement Oversight Mechanisms	A	83
Q60	Potential Purchases Disclosed	C	63
Q61	Actual Purchases Disclosed	D	38
Q62	Business Compliance Standards	C	63
Q63	Procurement Requirements	A	100
Q64	Competition in Procurement	C	63
Q65	Tender Board Controls	B	81
Q66	Anti-Collusion Controls	C	63
Q67	Contract Award / Delivery	B	75
Q68	Complaint Mechanisms	A	100
Q69	Supplier Sanctions	A	92
Q70	Offset Contracts	A	100
Q71	Offset Contract Monitoring	NA	
Q72	Offset Competition	NA	
Q73	Agents and Intermediaries	A	88
Q74	Financing Packages	E	25
Q75	Political Pressure in Acquisitions	NS	

KEY

- NEI Not enough information to score indicator
- NS Indicator is not scored for any country
- NA Not applicable