



ZIMBABWE 2020 GDI Scorecard

		Grade	Score
Political Risk		E	26
Q1	Legislative Scrutiny	B	75
Q2	Defence Committee	E	20
Q3	Defence Policy Debate	F	6
Q4	CSO Engagement	F	8
Q5	Conventions: UNCAC / OECD	B	75
Q6	Public Debate	C	50
Q7	Anticorruption Policy		NEI
Q8	Compliance and Ethics Units	C	58
Q9	Public Trust in Institutions		NS
Q10	Risk Assessments	F	0
Q11	Acquisition Planning	D	33
Q12	Budget Transparency & Detail	C	50
Q13	Budget Scrutiny	D	38
Q14	Budget Availability	E	25
Q15	Defence Income	E	25
Q16	Internal Audit	E	25
Q17	External Audit	E	25
Q18	Natural Resources	F	0
Q19	Organised Crime Links	F	13
Q20	Organised Crime Policing	F	0
Q21	Intelligence Services Oversight	F	0
Q22	Intelligence Services Recruitment	F	0
Q23	Export Controls (ATT)	C	50
Q76	Lobbying	F	0
Financial Risk		F	12
Q24	Asset Disposal Controls	C	50
Q25	Asset Disposal Scrutiny	E	25
Q26	Secret Spending	F	0
Q27	Legislative Access to Information	F	0
Q28	Secret Program Auditing	F	0
Q29	Off-budget Spending	D	33
Q30	Access to Information	F	0
Q31	Beneficial Ownership	F	0
Q32	Military-Owned Business Scrutiny	F	0
Q33	Unauthorised Private Enterprise	F	0
Q77	Defence Spending	E	25
Personnel Risk		D	34
Q34	Public Commitment to Integrity	E	25
Q35	Disciplinary Measures for Personnel	A	88
Q36	Whistleblowing	E	17
Q37	High-risk Positions	F	0
Q38	Numbers of Personnel	E	25
Q39	Pay Rates and Allowances	F	0
Q40	Payment System	B	67
Q41	Objective Appointments	F	8
Q42	Objective Promotions	E	31
Q43	Bribery to Avoid Conscription		NA
Q44	Bribery for Preferred Postings	B	75
Q45	Chains of Command and Payment	A	100
Q46	Military Code of Conduct	F	0

OVERALL COUNTRY SCORE

VERY HIGH RISK



RISK GRADE

- A > 83-100 **VERY LOW**
- B > 67-82 **LOW**
- C > 50-66 **MODERATE**
- D > 33-49 **HIGH**
- E > 17-32 **VERY HIGH**
- F > 0-16 **CRITICAL**



		Grade	Score
Personnel Risk		D	34
Q47	Civilian Code of Conduct	A	94
Q48	Anticorruption Training	F	0
Q49	Corruption Prosecutions	F	8
Q50	Facilitation Payments	F	0
Operational Risk		F	0
Q51	Military Doctrine	F	0
Q52	Operational Training	F	0
Q53	Forward Planning	F	0
Q54	Corruption Monitoring in Operations	F	0
Q55	Controls in Contracting	F	0
Q56	Private Military Contractors		NS
Procurement Risk		E	28
Q57	Procurement Legislation	E	25
Q58	Procurement Cycle	C	58
Q59	Procurement Oversight Mechanisms	E	17
Q60	Potential Purchases Disclosed	F	0
Q61	Actual Purchases Disclosed	F	0
Q62	Business Compliance Standards		NEI
Q63	Procurement Requirements	F	13
Q64	Competition in Procurement		NEI
Q65	Tender Board Controls	E	19
Q66	Anti-Collusion Controls	B	81
Q67	Contract Award / Delivery	E	31
Q68	Complaint Mechanisms	B	67
Q69	Supplier Sanctions	A	88
Q70	Offset Contracts	F	0
Q71	Offset Contract Monitoring	E	25
Q72	Offset Competition		NEI
Q73	Agents and Intermediaries	F	0
Q74	Financing Packages	F	0
Q75	Political Pressure in Acquisitions		NS

KEY

- NEI Not enough information to score indicator
- NS Indicator is not scored for any country
- NA Not applicable